

Summary of Quarterly IT Project Reports

JANUARY/FEBRUARY/MARCH 2015

Prepared by the Enterprise Project Management Office Published: May 2015

http://www.oits.ks.gov/kito/epmo/summary-of-information-technology-project-status-reports

Quarterly Executive Summary Report

Active Projects (Project Cost = \$86,857,947)

- 4 Projects in Good Standing
- 2 Projects in Good Standing/Infrastructure
- 0 Projects in Caution Status
- 5 Projects in Alert Status
- 2 Projects in Recast
- 3 Projects on Hold
- 16 Total Number of Projects
- 12 Projects are managed by a Kansas Certified Project Manager
- 14 Executive Branch Projects
- 1 Regents Projects
- 1 Judicial Projects
- 0 Legislative Branch Projects
- 16 Total Projects by Branches and Regents

Funding Source for Project Cost (Does not include operational cost)

76% Federal Funds

24% Other Funds (Include State General Funds and all other Funding Sources)

New Planned Projects – For This Reporting Period

Kansas Bureau of Investigations

Livescan Equipment Purchase

Regents - Kansas State University

Applicant Tracking System (ATS)

Kansas Lottery

Sales Force Automation and Electronic Device Deployment

Secretary of State

Elections and Voter Information System Renewal (ELVIS Renewal)

New Approved Projects – For This Reporting Period (\$1,120,601)

Kansas Department of Revenue

CDL Knowledge and Skill Testing System – Project Cost: \$429,094

Taxation Imaging – Project Cost: \$691,507

New Completed Projects – For This Reporting Period (\$2,742,828)

Kansas Highway Patrol

Digital Video Refresh – Infrastructure – Project Cost: \$2,230,756

Pittsburg State University

PSU Integrated Library System (ILS) Project – Project Cost: \$512,072

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Introduction

This report is a summary of reports about information technology projects. Information technology projects are defined as a major computer, telecommunications, or other information technology improvement with an estimated cost of \$250,000 or more from any source of funding, over all fiscal years. The listed reports are approved by the respective branch Chief Information Technology Officer (CITO). The current CITO approved Detailed Project Plan on file with the Kansas Information Technology Office (KITO) is the benchmark for status monitoring.

In accordance with Information Technology Executive Council (ITEC) Policy 2500-Project Status Reporting and the Joint Committee on Information Technology (JCIT) Review of Active Projects Policy 2 - http://oits.ks.gov/kito/itec/itec-policies, projects are monitored on a quarterly basis.

JCIT Policy 2 establishes the following specific measures as the basis to evaluate project status. The measures below are addressed individually. However, when a project experiences problems the impact is often reflected in more than one measure. JCIT has determined 30% to be the threshold when a project should be stopped and recast.

JCIT Policy 2 Reference	JCIT Policy 2 Measurement	Primary Documentation used in Analysis	JCIT Policy 2 Condition
5.1 – Critical Path	10% to 20% behind schedule.	WBS	The project will be considered in a yellow or caution status.
	20% or more behind schedule.	WBS	The project will be considered in a red or alert status.
5.2 – Task Completion Rate	Completion Rate of 80%-90%.	WBS	The project will be considered in a yellow or caution status.
	Completion Rate of 80% or less.	WBS	The project will be considered in a red or alert status.
5.3 – Deliverable Completion Rate	Completion Rate of 80%-90%.	WPI	The project will be considered in a yellow or caution status.
	Completion Rate of 80% or less.	WPI	The project will be considered in a red or alert status.
			Unresolved issues that have a negative impact on the project schedule, budget, or objectives should be concisely documented noting when the issue was presented to the sponsor and what
5.4 – Issues		Top Five Issues	actions have been initiated to achieve resolution.
5.5 Cost – Deviation from	100/ 200/ 1 1 1 1	Transmittal	
Financial Plan	10%-20% deviation from plan.	Letter	The project will be considered in a yellow or caution status.
	20%-30% deviation from plan.	Transmittal Letter	The project will be considered in a red or alert status.
	30% or more deviation from plan.	Transmittal Letter	When a project deviates from its CITO-approved project plan by 30% or more it shall be recast. It may go on hold for a time and the project should be recast upon startup. JCIT policy #2 has determined 30% to be the threshold when a project should be stopped.
5.6 – Actual v Planned Resources	Deficiency gap of 15%-20%.	EAC and WBS	The project manager should be acting with the project sponsor to correct this condition.
	Deficiency gap of 20%-25%.	EAC and WBS	There should be a plan to show a compensatory change in resources or a plan to reduce the scope, costs and objectives for the project with approval of the agency head.
	Deficiency gap of 25% or more.	EAC and WBS	Third party review should be considered if the impact is reflected in other measures. The project should not be permitted to drift awaiting a compensatory resources plan or a new reduced project scope plan.
5.7 – Risk		Top Five Risks	The impact may be reflected in more than one measure. The risk report should be evaluated as to whether it reasonably reflects the sum of measures and where present, the progress being achieved with mitigation plans.

Established procedures for changes to project plans should be followed. Changes in a project of more than 10% are not approved in this quarterly reporting process. Any change in planned expenditures for an information technology project that would result in the total authorized cost of the project being increased above the currently authorized cost of such project by more than either \$1,000,000 or 10% of such currently authorized cost of such project, whichever is lower or any change in the scope of an information technology project should be presented and reviewed by the chief information technology officer to whom the project was submitted pursuant to K.S.A. 79-7209.

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All new Approved, Recast, Completed and Planned projects for this reporting period are in **BOLD**.

New Active projects for the quarter and projects that are in a Caution, Alert or Recast status for the quarter will be noted in **BOLD** and **ALL CAPS**.

Project Cost: Planning, execution and closeout dollars of a project.

Est. 3 Future Yrs of Operational Cost: Three future years of operational/maintenance/ongoing costs after the project is completed.

All new Approved, Active, Recast, Completed, Planned projects occurring after the reporting period are *italicized and noted with an asterisk* *.

	JECTS TOTAL	\$86,857,947	\$42,400,046			
Department	Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source for Project Cost	Percentage	Page
EXECUTIV	E BRANCH		•	<u> </u>		
	RATION, DEPARTMI	ENT OF				
Active-New	Focus on Customer Upgrade Support	\$4,257,952	\$5,338,974	SGF Acctg Recovery	11% 89%	11
Completed	Oracle BI Analytics Implementation – Data Warehouse Upgrade II	\$2,063,061	\$692,679	Services Fund SGF Acctg Recovery Svcs Fund IT Fund Bldgs Op Fund	1% 98% .4% .6%	45
CHILDREN	AND FAMILIES, DE	PARTMENT 1	FOR (DCF)	1 0 1		
Approved	Child Support Services System Modernization Planning Project	\$972,480	\$0	SGF Federal Match	34% 66%	53
Approved	HB2015 Project	\$2,467,454	\$16,578	Social Welfare Fund Child Support Enforcement Admin	34% 66%	54
	Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Planned	DCF Cloud Computing (DCC)	To Be Determined	To Be Determined	To Be Determined	To Be Determined	65
Planned	DCF Enterprise Content Management Assessment (DECMA)	To Be Determined	To Be Determined	To Be Determined	To Be Determined	66
Planned	DCF Mainframe Application Migration (DMAM)	To Be Determined	To Be Determined	To Be Determined	To Be Determined	67
Planned	DCF Office 365 Implementation (DOI)	To Be Determined	To Be Determined	To Be Determined	To Be Determined	68
COMMERC	E, DEPARTMENT O	F				
Completed	Statewide Broadband Project	\$1,931,727	\$325,000	Federal Funds State In-Kind INK & KFB Grant	80% 10% 10%	50
CORPORAT	TION COMMISSION,	KANSAS	•	•	•	•
Active	Kansas Trucking Regulatory Assistance Network (KTRAN)	\$990,115	\$90,000	KCC CVISN Grant	100%	13

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	KEPOKI OVEKVI		October-November-Decemb			
	Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Planned	Document Management	To Be Determined	To Be Determined	To Be Determined	To Be Determined	69
CODDECTION	System ONS, DEPARTMENT			Determined	Determined	
OKKECII	Kansas Juvenile and	OF	1			1
Planned	Adult Correction System (KJACS)	\$17,000,000 - \$22,000,000	\$3,000,000	SGF Grant Funding	To Be Determined	70
Department	Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source for Project Cost	Percentage	Page
EDUCATIO	N, KANSAS STATE I)EPARTMEN'		101 110ject Cost		
ACTIVE- ALERT	KN-CLAIM System Replacement	\$1,381,163	\$203,747	USDA Admin Reviews and Trng Grant USDA Direct Cert Outstanding	73% 18%	15
				Perf Award State Admin Expense Fund	9%	
HEALING A	RTS, KANSAS STAT	E BOARD OF	י			
Completed	Licensing/Enforcement Database Application	\$343,359	\$120,000	Agency Fee Fund	100%	45
HEALTH AN	ND ENVIRONMENT,	KANSAS DE	PARTMENT OF			
ACTIVE- RECAST	Kansas Eligibility Enforcement System IV (KEES IV) Project	\$25,077,223	\$33,535,610	Health Resource & Svcs Admin Ctr for Medicare & Medicaid Services (90) Ctr for Medicare & Medicaid Services (75) Ctr for Medicare & Medicaid Services (50) Temp Assist for Needy Families Supplemental Nutrition Assist Program Adoption Low Income Energy Assist Program Child Care	2% 48% 9% 0% 13% 5% 10% 4%	17
ACTIVE- RECAST- ALERT	Medicaid Information Technology Architecture (MITA) / Medicaid Management Information System (MMIS) Pre-Project II	\$867,934	\$0	Foster Care SGF FFP-Medicaid	0% 10% 90%	21
Active-New	WIC SQL Server Project – Infrastructure	\$300,917	\$0	USDA NSA Grant	100%	24

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Department	Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source for Project Cost	Percentage	Pag
	KDHE/DHCF MMIS		Operational Cost	Ĭ		
	Modernization and			Fed Financial	89%	
Approved	Fiscal Agent Operations	\$96,593,543	\$0	Participation		55
Approved	Takeover Services	Ψ70,373,343	ΨΟ	(Medicaid)		33
	Reprocurement Project			SSIF	11%	
	KDHE/DHCF SSIF					
	Claims Data					
Approved	Management System	\$676,420	\$397,150	SSIF	100%	56
	Project					
HIGHWAY	PATROL, KANSAS				<u> </u>	
Completed-	Digital Video Refresh -	\$2,230,756	\$66,000	KHP Op Fund	100%	46
New	<u>Infrastructure</u>	\$2,230,730	, ,	-	100%	40
Department	Project Name	Project Cost	Est. 3 Future Yrs of	Funding Source	Percentage	Pag
	The state of the s		Operational Cost	for Project Cost	Ü	
INFURIMAT	ION TECHNOLOGY	SERVICES, I	NANSAS UFFICI	L OF	1	
	OITS Information			OITC Classic		
Active-Hold	Technology Financial	\$600,000	\$270,000	OITS Clearing	100%	25
	Management (ITFM)	ĺ		Fund		
Active	System OITS Internet Upgrade	\$2,361,834	\$0	OITS Fund	53%	27
Active	FY 2015 - Infrastructure	\$2,361,834	\$0	OITS Fund OITS	53% 47%	2.1
	F1 2013 - Illirastructure				4 / %	
				Depreciation Fund		
Commissed	AVPN Replacement of	\$1,506,050	\$1,134,558	IT Fund	40%	50
Completed	Legacy Wide Area	\$1,300,030	\$1,134,338	IT Reserve Fund	60%	30
	Network II-			11 Reserve rund	00%	
	Infrastructure					
	Data Domain Hardware					
Completed	Replacement-	\$389,422	\$0	OITS Rates	100%	51
Completed	Infrastructure	\$309,422	φυ	OTTS Raics	10070	31
				OITS Clearing	88%	
	KanWIN Campus Fiber			Fund	3373	
Completed	Expansion-	\$290,000	\$0	OITS Recovery	12%	46
	<u>Infrastructure</u>			Fund		
	Unified				200/	
Completed	Communications VoIP	\$1,737,513	\$1,002,891	IT Fund	38%	46
	Project-II Infrastructure	,	, , ,	IT Reserve Fund	62%	
	Executive Branch			OITS Cleaning		
Approved	Electronic Mail	\$773,000	\$5,291,730	OITS Clearing	100%	57
	Consolidation			Fund		
	OITS Kansas Private					
Approved	GovCloud -	\$5,130,000	\$1,500,000	OITS Rates	100%	58
	<u>Infrastructure</u>					
NVESTIGA	TION, KANSAS BUR	REAU OF			1	
	KS DUI Tracking			State Hwy Fund	98%	
ACTIVE-	System (Record &	\$2,252,043	\$454,500	Record Check	2%	29
RECAST	Police Impaired	Ψ 2,2 22,013	Ψ 15 1,500	Fee	270	
	<u>Drivers–RAPID) III</u>			1.00		
	Security Architecture					
Approved	<u>Modernization</u> –	\$533,840	90,000	SGF	16%	59
Approved	Identity Access Mgmt.	Ψυυυ,040	70,000	TRCC Grant	84%] 39
	(SAM-IAM)				1	

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PROJECT REPORT OVERVIEW

KEI OKI OVEKVIEVV October-tvovember-Decemb					
Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Kansas Incident Based Reporting Replacement	\$625,000	\$225,000	To Be Determined	To Be Determined	71
Livescan Equipment	\$304,690	\$0	Federal Grant Funding	10/15 – 9/16	72
Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source	Percentage	Page
USTICE AUTHORIT	ΓY	1	1 3		
Juvenile Justice Information System (JJIS) Rewrite II	\$622,460	\$246,584	SGF Juvenile Accountability Block Grant	45% 55%	32
Project Name	Project Cost	Est. 3 Future Yrs of	Funding Source	Percentage	Page
IMINAL JUSTICE II	NFORMATIO	_	101 110ject Cost		
Kansas eCitation Project II	\$480,140	\$30,000	State Traffic Records Fund Nat'l Hwy Trans Safety Admin Section 408 Grant	85% 15%	34
Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source	Percentage	Page
NSAS DEPARTMEN'	T OF	_			
KDOL Worker's Compensation Digitization Project Planning	\$583,620	\$0	Ks WC Fee Fund	100%	36
KDOL Unemployment Insurance Contact Center IVR Upgrade	\$2,113,402	\$386,415	USDOL UI Automation Grant – 100%	100%	60
Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
KDOL Workers Compensation Digitization Implementation	\$8,000,000 - \$12,000,000	To Be Determined	To Be Determined	10/16 – 12/18	73
Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Sales Force Automation and Electronic Device Deployment	\$505,542	949,125	Lottery Funds, GTECH Funds	2/14 – 7/15	73
	MENT SYSTE	M, KANSAS			
2012 Sub HB 2333 – Tier 3 Cash Balance System	\$803,800	\$0	KPERS Fund	100%	48
	Kansas Incident Based Reporting Replacement Livescan Equipment Purchase Project Name USTICE AUTHORIT Juvenile Justice Information System (JJIS) Rewrite II Project Name IMINAL JUSTICE II Kansas eCitation Project II Project Name NSAS DEPARTMEN' KDOL Worker's Compensation Digitization Project Planning KDOL Unemployment Insurance Contact Center IVR Upgrade Project Name KDOL Workers Compensation Digitization Implementation KANSAS Project Name Sales Force Automation and Electronic Device Deployment PLOYEES RETIREN 2012 Sub HB 2333 — Tier 3 Cash Balance	Kansas Incident Based Reporting Replacement Signstrate Signstrat	Coperation Cost	Ransas Incident Based Reporting Replacement Society Cost Society Cost	New Yorker's Compensation

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REVENUE, 1	KANSAS DEPARTM	ENT OF				
Active-Hold	DMV Modernization	\$40,326,159	\$1,999,832	Div of Vehicle Modernization Fund Vehicle Operating Fund INK Grant	98% 1% 1%	37
Completed	Kansas Commercial Registration, Alcoholic Beverage Control, Fuel Tax System (K- CRAFTS)	\$3,346,040	\$780,000	CIVSN Grant DMV Fund International Registration Fee Cigarette/ Tobacco Products Regulation Fund SGF	58% 23% 5% 9%	47
Approved- New	CDL Knowledge and Skill Testing System	\$429,094	\$0	CDL Grant Fund	100%	61
Approved- New	Taxation Imaging	\$691,507	\$146,085	SGF	100%	62
SECRETAR	Y OF STATE, KANSA	AS			•	
	Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Planned-New	Elections and Voter Information System Renewal (ELVIS Renewal)	\$535,000	\$1,750,000	Retained HAVA Federal Funds and Funds Paid by Counties	4/15 – 3/16	78
Department	Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source for Project Cost	Percentage	Page
TRANSPOR'	TATION, KANSAS D	EPARTMENT			•	
ACTIVE- ALERT	Document Management System Replacement	\$1,300,385	\$538,000	State Hwy Fund	100%	39
Completed	Kansas Truck Routing and Intelligent Permitting System (K- TRIPS)	\$2,126,628	\$1,540,680	Permit Fee KDOT CVISN KDOR CVISN	50% 25% 25%	47
	Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Planned	CANSYS Replacement (CANSYS)	\$2,200,000 - \$4,400,000	To Be Determined	To Be Determined	SFY 2016 – SFY 2018	79
Planned	Capital Inventory Management System (CPIN) Replacement	\$300,000 - \$600,000	To Be Determined	To Be Determined	SFY 2016 – SFY 2017	80
Planned	Construction Management System (CMS) Replacement	\$3,850,000 - \$5,500,000	To Be Determined	To Be Determined	SFY 2015 – SFY 2018	81
Planned	Consumable Inventory Management System (CIMS)	\$300,000 - \$450,000	To Be Determined	To Be Determined	SFY 2015 – SFY 2016	82
Planned	Equipment Management System (EMS)	\$600,000 - \$1,200,000	To Be Determined	To Be Determined	SFY 2017 – SFY 2019	83

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PROJECT REPORT OVERVIEW

	Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
REGENTS						
KANSAS, UI	NIVERSITY OF					
Planned	Exchange 2013	To Be Determined	To Be Determined	To Be Determined	To Be Determined	84
Planned	Lync Enterprise Voice Implementation (Lync UC)	To Be Determined	To Be Determined	To Be Determined	To Be Determined	85
Department	Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source for Project Cost	Percentage	Page
	ATE UNIVERSITY					
ACTIVE- ALERT	KSU Converged Infrastructure	\$5,140,135	\$78,750	SGF	100%	41
	Project Name	Project Cost	Est. 3 Future Yrs of Operation Cost	Anticipated Funding Source for Project Cost	Estimated Planning Start/Close Out End	Page
Planned-New	Applicant Tracking System (ATS)	\$350,000	\$150,000	K-State Central Funding	5/15 - 516	
Department	Project Name	Project Cost	Est. 3 Future Yrs of Operational Cost	Funding Source for Project Cost	Percentage	Page
PITTSBURG	STATE UNIVERSIT	\mathbf{Y}				
Completed- New	PSU Integrated Library System Project (ILS)	\$512,072	\$211,500	Univ Reserve Fund	100%	48
Approved	PSU Enterprise Resource Planning (ERP)	\$2,361,500	\$855,000	SGF Univ Reserve Fund	20% 80%	63
JUDICIAL B						
Active-New	Judicial Branch (OJA) Electronic Filing Statewide Implementation Project	\$315,867	\$152,049	E-Filing Mgmt	100%	43
Completed	Judicial Branch (OJA) Filings and Dispositions Data Submission Interface Project	\$595,000	\$0	TREF	100%	49
LEGISLATI	VE BRANCH					
Completed	2013 PC Lease Project- Infrastructure	\$469,740	\$573,105	SGF	100%	51

All new Approved, Recast, Completed and Planned projects for this reporting period are in **BOLD**.

New Active projects for the quarter and projects that are in a Caution, Alert or Recast status for the quarter will be noted in **BOLD** and **ALL CAPS**.

Project Cost: Planning, execution and closeout dollars of a project.

Est. 3 Future Yrs of Operational Cost: Three future years of operational/maintenance/ongoing costs after the project is completed.

All new Approved, Active, Recast, Completed, Planned projects occurring after the reporting period are *italicized and noted with an asterisk* *.

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ACTIVE PROJECTS SECTION

Projects in this section have received CITO approval of their Detailed Project Plan and are in the Execution Phase. Agencies submit quarterly project status reports in accordance with ITEC Policy 2500 r1 – Project Status Reporting and JCIT Policy #2 until the end of the Execution Phase. Projects that exceed established thresholds are required to fulfill appropriate remedies outlined in JCIT Policy #2 before the project can move forward.

TERMS

CITO Council A management group consisting of the three (3) Chief Information Technology Officers (CITO) representing the Executive, Legislative and Judicial branches of

Kansas state government.

Execution Start This is the start date on the current CITO approved detailed plan that "triggers"

the beginning of the execution phase. The trigger date is an event (i.e. hardware/software purchase or installation, code development, etc.) identified by the agency. Execution start is the benchmark for JCIT reporting

requirements.

Execution End This is the end date on the current CITO approved detailed plan. The execution

end date is the benchmark for JCIT reporting requirements.

Project Cost Planning, execution and close out dollars of a project.

Est. 3 Future Yrs. of Operational Cost

Three future years of operational/maintenance/ongoing costs after the project is

completed.

Execution Project Cost Project dollars associated with the internal and external costs of the execution

phase.

Execution Cost to Date Project dollars expended through the reporting end date for the execution phase.

Internal Cost Includes direct costs, not including overhead, of state government staff

associated with the execution phase.

External Cost Project dollars associated with an agency's contracted costs and overhead for the

execution phase.

Adjusted Agency modified schedule and or cost by less than 10%.

Funding Source for Project Cost This item identifies project financing by percentage of funding source.

Infrastructure These are primarily hardware or software initiatives that do involve not system

development work. They are the underlying foundation or basic framework of a

system or resources.

On Hold Until A significant event and or change. The agency head has asked the project be

placed in a temporary hold status. The CITO has approved the request.

Subproject A portion or sub-set of the full project, CITO approvals may be given at the sub-

project level as the project progresses.

Vendor Contractor for the project. If there is more than one contractor the primary

responsibilities are identified.

Meeting targeted goals.

Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

Updated key information, occurring after this report period. + Project Manager certified in Project Management Methodology

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Project Report Assessments

EXECUTIVE BRANCH

Administration, Department of

Focus on Customer Upgrade Support (FOCUS) Project

CITO Detailed Plan Approval: 3/18/15 Project Manager: Sunni Zentner
Project Cost: \$4,257,952 (Ext. planning, execution and closeout)

Est. 3 Future Yrs of Operational Cost: \$5,338,974

Execution Cost to Date: **Execution Project Cost:** \$3,752,651 \$1,265,732 Internal Cost to Date: Internal Cost: \$969,356 \$335,612 External Cost: \$2,783,295 External Cost to Date: \$930,120 **Execution Start:** 11/17/14 **Execution End:** 12/15/15

Funding Source for Project Cost Vendor

State General Fund 11% Sierra-Cedar, Inc

Accounting Recovery Services Fund 89%

The project will involve transitioning the existing SHARP (State Human Resource and Payroll), BI (Business Intelligence) Analytics, and PHIRE (Application Change Management) systems to a hosted environment. In parallel, the project will upgrade the existing SMART (Statewide Management and Reporting Tool) to Oracle PeopleSoft Financials and Supply Chain Management (FSCM) v9.2 with go-live in the hosted environment. The Department of Administration has been unsuccessful at recruiting and retaining individuals with the technical expertise necessary to provide stability for these mission critical systems. The transition to a hosted environment will transfer the technical responsibility to the vendor and allow for a gain in efficiency of day-to-day maintenance.

For the Reporting Period: The project received CITO approval of the detailed plan on 3/18/15. There are two large components of this project running in tandem. The SHARP Lift & Shift has been successfully completed as of 4/6/15. The SMART upgrade project is proceeding within the original cost estimates. The project is on target to be completed in the originally planned timeframe.

Planning -	COMPT	DODE
Planning -	COMPL	,H, I H,I)

Estimated Project Cost: \$486,827 Internal Cost: \$155,467 External Cost: \$331,360

Estimated Start: 10/14 Estimated End: 12/14

Execution	
Subproject II – Analyze and Design	

CITO Approval: 3/18/14

Execution Cost: \$1,328,494 **Execution Cost to Date:** \$860,526 **Internal Cost:** \$334,274 **Internal Cost to Date:** \$244,744 \$994,220 \$615,782 External Cost: **External Cost to Date: Execution Start:** 11/17/14 **Execution End:** 5/13/15

Meeting targeted goals.
Caution - Changed scope, or missed targeted goals (by more than 10 percent).

Project Stopped/Canceled.

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project completed and waiting for PIER.

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Project completed and PIER approved Reporting insufficient.

* Updated key information, occurring after this report period. + Project Manager certified in Project Management Methodology

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Focus on Customer Upgrade Support (FOCUS) Project (Continued)

Subproject III - Configure and Devel	ор		
CITO Approval:	3/18/15		
Execution Cost:	\$1,162,006	Execution Cost to Date:	\$366,023
Internal Cost:	\$239,949	Internal Cost to Date:	\$51,685
External Cost:	\$922,057	External Cost to Date:	\$314,338
Execution Start:	2/23/15	Execution End:	7/16/15
Subproject IV – Test and Train			
CITO Approval:	3/18/15		
Execution Cost:	\$937,757	Execution Cost to Date:	\$39,183
Internal Cost:	\$265,616	Internal Cost to Date:	\$39,183
External Cost:	\$672,141	External Cost to Date:	\$0
Execution Start:	6/11/15	Execution End:	10/20/15
Subproject V – Deploy and Optimize			
CITO Approval:	3/18/15		
Execution Cost:	\$324,393	Execution Cost to Date:	\$0
Internal Cost:	\$129,517	Internal Cost to Date:	\$0
External Cost:	\$194,876	External Cost to Date:	\$0
Execution Start:	10/5/15	Execution End:	12/15/15
Close-Out			
Estimated Project Cost:	\$18,474		
Internal Cost:	\$18,474		
External Cost:	\$0		
Estimated Start:	12/15	Estimated End:	2/16

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved

Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Corporation Commission, Kansas

Kansas Trucking Regulatory Assistance Network (KTRAN)

CITO High-Level Plan Approval: 10/17/13 Project Manager: Cathy Rinehart

CITO Revised High-Level Plan Approval: 1/3/14 CITO Detailed Plan Approval: 1/8/14

Estimated Project Cost: \$990,115 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$90,000

Execution Project Cost: \$905,010 Execution Cost To Date: \$133,144 **Internal Cost:** \$430,363 Internal Cost to Date: \$35,566 External Cost: \$474,647 Execution Cost to Date: \$97,578 **Execution Start:** 1/13/14 **Execution End:** 1/31/17

Funding Source for Project Cost Vendor

KCC Comm. Vehicle Info. Sys. & Networks 100% None Reported

KCC Motor carrier regulatory activities currently utilize a system comprised of disparate database tables and an Oracle Forms front-end. The current system also provides limited online functionality to the Kansas motor carrier community. Motor Carrier Division personnel use extensive manual and semi-automated procedures to accomplish multiple functions supporting KCC's regulatory mission.

Two key areas of estimated cost savings in the form of carrier economic benefits have been identified in support of the KTRAN project. The first benefit area revolves around the concept of KTRAN providing a more efficient platform upon which Kansas motor carriers may do business with KCC. A second benefit area can be found in the costs avoided by potential motor carriers who utilize KTRAN to determine the feasibility of starting a carrier business in Kansas. In this case, potential carriers decide not to incur common start-up expenses. Each of these benefit areas are discussed in the next sections.

For the reporting period: The Kansas Corporation Commission (KCC) completed the Compliance and Training Module that will encompass the functions required to manage compliance reviews and safety training seminars. The KCC is developing the Unified Carrier Registration (UCR) module that will let a motor carrier pay their UCR in the Kansas Trucking Regulatory Assistance Network (KTRAN) system via the Information Network of Kansas (INK). With all KTRAN Modules nearing completion the KTRAN project team has begun designing the agency and public user interfaces.

Project Status: The project cost has increased by \$27,720 as per a Change Management Request. In developing the detailed requirements for the KTRAN project, the KCC determined that they needed to purchase Oracle software for two of their KCC databases to interface with each other. The total cost of the software is approximately \$27,720. The KCC will be using the same Federal grant monies that are being used for the KTRAN project.

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Published: May 2015

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Kansas Trucking Regulatory Assistance Network (KTRAN) (Continued)

Planning - COMPLETED	
Estimated Project Cost:	\$82,292
Internal Cost:	\$0
External Cost:	\$82,292
Estimated Start:	5/13

1/14

Execution

Subproject I – Detailed Design

CITO Approval: 1/8/14

Execution Cost: \$342,875 **Execution Cost to Date:** \$133,144 **Internal Cost:** \$188,495 **Internal Cost to Date:** \$35,566 **External Cost:** \$154,380 **External Cost to Date:** \$97,578 **Execution End:** 7/2/15 **Execution Start:** 1/13/14

Estimated End:

Subproject II – System Development

CITO Approval: Not Yet Requested

Execution Cost: \$562,135 **Execution Cost to Date:** \$0 **Internal Cost:** \$241,868 **Internal Cost to Date: \$0** \$320,267 **External Cost: External Cost to Date: \$0** 7/3/15 **Execution End:** 1/31/17 **Execution Start:**

Close-Out

Estimated Project Cost: \$2,813 Internal Cost: \$2,813 External Cost: \$0

Estimated Start: 2/17 Estimated End: 2/17

Return to Index

Meeting targeted goals.

Project Stopped/Canceled.

Project completed and waiting for PIER.

I Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

+ Project Manager certified in Project Management Methodology

Education, Kansas State Department of (KSDE)

KN-CLAIM System Replacement

CITO High-Level Approval: 8/7/14 Project Manager: Danette Cox CITO Detailed Level Approval: 11/17/14

Project Cost: \$1,381,163 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$203,747

\$1,366,618 **Execution Cost To Date: Execution Project Cost:** \$185,795 Internal Cost: \$242,698 Internal Cost to Date: \$45,343 External Cost: \$1,123,920 External Cost to Date: \$140,452 **Execution Start:** 11/18/14 **Execution End:** 4/14/16

Anticipated Funding Source for Project Cost Vendor

USDA Admin. Reviews and Training Grant 73% Dynamic Internet Solutions

USDA Direct Cert. Outstanding Perf. Award 18% State Administrative Expense Fund 9%

The Kansas Nutrition – Claims and Information Management (KN-CLAIM) system, used to collect data and process claims in all the child nutrition programs administered by Child Nutrition and Wellness staff, was purchased in 2004 and is based within the now-obsolete class Active Server Pages (classic ASP) engine and Visual Basic 6 (VB6) runtime language. Primarily due to its inherent security flaws, inefficiencies, interpreted processing, component model and poor performance, class ASP is now obsolete technology. Microsoft discontinued mainstream support in March 2005, with final end of life in April 2008. The use of classic ASP and its necessary VB6 runtime-only files will be available only throughout the lifetime of Windows 7 client and 2008 R2 server in order to allow organizations time to redevelop their classic ASP application. Because classic ASP is obsolete and unchanging, there also exists an ongoing, compounding lack of resources and degrading skill set for support within the application development community.

It is essential that KN-CLAIM be rewritten in ASP.NET format so that child nutrition professionals and KSDE staff members have access to Microsoft-supported technology that includes crucial improvements to processing, performance and security. The upcoming release of the new federal guidelines for administrative review of school nutrition service administration further compounds the need to expand the functionality that exists in the current KN-CLAIM system, as KSDE staff members rely on KN-CLAIM to provide data to complete reviews. The need to replace KN-CLAIM with a Microsoft-supported .NET system also presents an opportunity to reduce administrative error among users by including functionality to eliminate redundant data collection, enhance reporting, improve workflow process, increase automation and allow for more effective data integration between programs.

For the Reporting Period: The project team took a little more time to ramp up than anticipated. The time, however, was well spent. The database configuration and hand-offs to code strategies put in place work well. Development and test virtual servers are set up. The test team is in place and has received the first set of core forms to begin reviewing as part of the third deliverable. These forms include the maintenance and site entry data management.

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Project completed and waiting for PIER.

Project on hold.

I Infrastructure Project

Recast - Changed scope, or missed targeted goals (by

more than 30 percent).

Project completed and PIER approved

Reporting insufficient.

* Updated key information, occurring after this report period. + Project Manager certified in Project Management Methodology

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4/16

Published: May 2015

KN-CLAIM System Replacement

Project Status: Project is in Alert status due to a task completion rate of 36%.

Planning - COMPLETED Estimated Project Cost: Internal Cost: External Cost: Estimated Start:	\$13,640 \$13,640 \$0 4/14	Estimated End:	11/14
Istimated start.	17 1	Estimated End.	11/11
Execution			
CITO Approval:	11/17/14		
Execution Cost:	\$1,366,618	Execution Cost to Date:	\$185,795
Internal Cost:	\$242,698	Internal Cost to Date:	\$45,343
External Cost:	\$1,123,920	External Cost to Date:	\$140,452
Execution Start:	11/18/14	Execution End:	4/14/16
Close-Out			
Estimated Project Cost:	\$905		
Internal Cost:	\$905		
External Cost:	\$0		

4/16

Estimated End:

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Meeting targeted goals.

Estimated Start:

- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- P Project completed and PIER approved
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- Project on hold.
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- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Health and Environment, Kansas Department of (KDHE)

		-
Kansas Eligibility	Enforcement System	IV (KEES IV)

CITO Council High-Level Plan Approval:	9/30/10	Project Manager: April Nicholson
CITO Detailed Plan Approval:	2/10/12	
CITTO IZEEGILD DI A 1	7/06/10	

CITO KEES II Recast Plan Approval: 7/26/12 CITO KEES III Recast Plan Approval 9/29/14 CITO KEES IV Recast Plan Approval 4/29/15

Project Cost: \$25,077,223 (Planning, execution and close-out)

Est. 3 Future Yrs of Operational Cost: \$33,535,610

Child Care

Foster Care

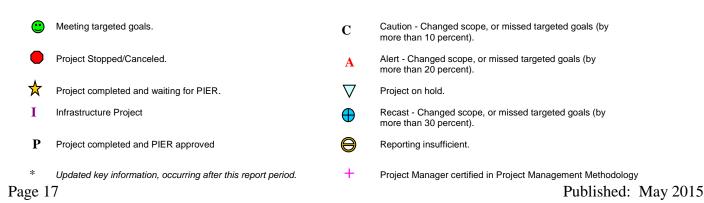
Execution Project Cost: \$24,877,223 Execution Cost to Date: \$3,224,034 Internal Cost: \$1,109,865 \$4,806,877 Internal Cost to Date: **External Cost:** \$20,070,346 External Cost to Date: \$2,114,169 **Execution Start: Execution End:** 4/6/16 1/1/15

3%

0%

Funding Source for Project Cost		Vandar
Funding Source for Project Cost		<u>Vendor</u>
State General Fund	16%	Accenture, LLP – Project Management,
Health Resources & Services Administration	2%	Infrastructure, Application,
Centers for Medicare and Medicaid Svcs (90)	48%	Implementation
Centers for Medicare and Medicaid Svcs (75)	9%	
Centers for Medicare and Medicaid Svcs (50)	0%	
Temporary Assistance for Needy Families	13%	
Supplemental Nutrition Assistance Program	5%	
Adoption	0%	
Low Income Energy Assistance Program	4%	

The Kansas Department of Health and Environment (KDHE), Division of Health Care Finance (DHCF) received High-Level Chief Information Technology Officer (CITO) project approval for the Kansas Medical Eligibility Determination (K-MED) Project on 7/6/11. On 8/30/11 KDHE-DHCF expanded the scope of the contract with Accenture to include the Kansas Department for Children and Families (DCF) AVENUES Project. On 8/30/11 the State of Kansas re-named the combined K-MED and AVENUES project the Kansas Eligibility Enforcement System (KEES). While this is a single project it has multiple funding sources. In order to maintain continuity with historical documentation, project-related contracts, and previous official correspondence with Federal Partners providing funding through its Advanced Planning Document (APD), the medical eligibility scope (KDHE-DHCF) of KEES will be referred to as K-MED and other Health and Human Services eligibility (DCF) will continue to be referred to as AVENUES. K-MED will handle all insurance eligibility determinations, and also determine the appropriate source and ratio of federal, state, and individual funding, including any subsidy amounts that may be available for those who qualify. Eligibility for all Medicaid groups, Child Health Insurance Program (CHIP), and subsidized insurance will be integrated into one (1) eligibility system. An online application for all Medicaid, CHIP, and insurance programs is being procured as a part of K-MED as well as an online presumptive eligibility tool. K-MED will provide a single integrated portal so individuals applying for health coverage will be considered for all medical programs as prescribed by federal law. In addition to the above functionality, the overall architecture of KEES will be such that the entire system or its components can be reused by other programs and agencies. One example of potential reuse may occur when the state's Medicaid



Kansas Eligibility Enforcement System IV (KEES IV) (Continued)

Management Information System (MMIS) is re-procured in 2015 – Kansas intends to use the eligibility system as the beneficiary sub-system rather than to rebuild or replace the current one. Functionality will have to be added later to accommodate these changes, but the system is being designed with this type of reusability in mind. Kansas is intentionally building a system other agencies and states can reuse in whole or in part to modernize the technology supporting human services programs. Kansas' intent is to design and implement a system that will economize by reducing the number of redundant purchases for similar functionality and/or technology across state agencies. Kansas is even in discussions with other states about how they might be able to reuse this technology. KEES will play a large role in helping reduce costs associated with Medicaid and other state benefits by streamlining the eligibility determination phase of the process, which is essential in our efforts to improve health outcomes in Kansas. The state expects to realize significant savings from improved accuracy in determining eligibility for state medical, cash and food assistance programs. KEES will automatically crossreference state and federal data sources to identify ineligible applicants. At the same time, the system will streamline service delivery for those who qualify. KEES II -- The Kansas Department of Health and Environment, Division of Health Care Finance received high-level CITO project plan approval for the Kansas Medical Eligibility Determination (K-MED) Project on 7/6/11. Since receiving this approval several significant events have taken place in the state of Kansas that changed the scope of the K-MED project. These changes are noted: On 7/1/11, the KHPA, the state's Medicaid agency transitioned into the Kansas Department of Health and Environment (KDHE) as the Division of Health Care Finance (DHCF). The merger was achieved through an executive reorganization order designed to create a more efficient state government and save Kansas taxpayers more than \$1 million the first fiscal year; on 8/9/11 Kansas returned a \$31.5 million "early innovator" grant it received from the U.S. Department of Health and Human Services in February 2011 in full. Consequently, money from that grant has been removed from this detailed budget and cost allocation in this re-submittal; on 8/29/11 KDHE-DHCF executed a contract with Accenture, LLP. to implement K-MED; on 8/30/11 KDHE-DHCF expanded the scope of the contract with Accenture to include the Kansas Department of Social and Rehabilitation Services AVENUES Project; on 8/30/11 the State of Kansas re-named the combined K-MED and AVENUES project the Kansas Eligibility Enforcement System (KEES). KEES is designed with the entire State of Kansas in mind. As the electronic front door to state services, this system will improve the eligibility process and identify significant savings for the state. The state expects to realize significant savings from improved accuracy in determining eligibility for state medical, cash and food assistance programs; and on 7/1/12 SRS was re-named by executive order of the Governor as the Kansas Department for Children and Families (DCF). KEES II is a multi-program system built using a Service Oriented Architecture and has received strong support from KDHEs and DCFs federal partners; The Center for Medicare and Medicaid Services (CMS), Administration for Children and Families (ACF), United States Department of Agriculture (USDA), Food and Nutrition Services (FNS) and the Supplemental Nutrition Assistance Program (SNAP). While this is a single project it has multiple funding sources. **KEES III** – KEES III will handle all insurance eligibility determinations, and also determine the appropriate source and ratio of federal, state, and individual funding, including any subsidy amounts that may be available for those who qualify. Eligibility for all Medicaid groups, CHIP, and subsidized insurance will be integrated into one eligibility system. An online application for all Medicaid, Child Health Insurance Program (CHIP), and insurance programs is being procured as a part of K-MED as well as on online presumptive

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Kansas Eligibility Enforcement System IV (KEES IV) (Continued)

eligibility tool. K-MED will provide a single integrated portal so that individuals applying for health coverage functionality, the overall architecture of KEES III will be such that the entire system or components of it can be reused by other programs and agencies. One example of potential reuse is that when the state's Medicaid Management Information System (MMIS) is re-procured in 2015, Kansas intends to use the eligibility system as the beneficiary sub-system rather than to rebuild or replace the current one. Functionality will have to be added later to accommodate these changes, but the system is being designed with this type of reusability in mind. KEES IV – KEES IV will continue the efforts begun in KEES III. Phases 2 (K-MED) and 3 (AVENUES) will be completed.

Kansas is intentionally building a system that other agencies and other states can reuse in whole or in part to modernize the technology supporting its human services programs. Kansas' intent is to design and implement a system that will economize by reducing the number of redundant purchases for similar functionality and/or technology across state agencies and is even in discussions with other states about how they might be able to reuse this technology. KEES IV will play a large role in helping reduce costs associated with Medicaid and other state benefits by streamlining the eligibility determination phase of the process, which is essential in our efforts to improve health outcomes in Kansas. The state expects to realize significant savings from improved accuracy in determining eligibility for state medical, cash and food assistance programs. KEES IV will automatically cross-reference state and federal data sources to identify ineligible applicants. At the same time, the system will streamline service delivery for those who qualify.

<u>Planned Overall Cost (cumulative)</u>		<u>Actual expenditures (not cumulative)</u>
Ks Eligibility Enforcement System I	\$90,663,436	\$30,349,580
Ks Eligibility Enforcement System II	\$60,658,088	\$56,476,673
Ks Eligibility Enforcement System III	\$18,345,736	\$5,589,771

On 5/4/15, KDHE submitted revised documentation for expenditures incurred during KEES I-III. The amended numbers are as follows:

<u>Planned Overall Cost (cumulative)</u>		Actual expenditures (not cumulative)
Ks Eligibility Enforcement System I	\$90,663,436	\$41,301,633
Ks Eligibility Enforcement System II	\$60,658,088	\$66,707,834
Ks Eligibility Enforcement System III	\$18,345,736	\$5,689,771
Ks Eligibility Enforcement System IV	\$24,877,223	See Above Execution Costs

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

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- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Kansas Eligibility Enforcement System IV (KEES IV) (Continued)

Project Gains

<u>Ks Eligibility Enforcement System I</u>: conducted Performance Testing for Phase 1; conducted Security Penetration Testing for Phase 1; completed load of Production software into Production Environment; completed Phase 1 Training; and finalized Phase 1 Post-Implementation User Support Guide.

<u>Ks Eligibility Enforcement System II</u>: completed Phase 2.5 Build. Finalized preparations for November go-live for Phase 2.6 Build. Began work on Phase 3 Build.

Ks Eligibility Enforcement System III: continued work on Phase 2.6 and Phase 3.

For the reporting period: January: Delivered January 19 Build to System Test. Child Care Rulebase integration completed and received signoff of Report Designs. Completed signature process for Amendment 15 (Interim Maintenance and Operations.)

February: MMIS deployed to System Test environment and testing began. MMIS monthly run ran throughout the month. Forms design sessions completed Managing to the P2.6 work plan.

March: Completed Conversion Build 5 (P3) and P2.6 CRs Build. Completed P2.6 March Integration Run and deployment to System Test. Completed P3 MPI Conversion Design Review and submitted for approval.

CITO Approval: Execution Project Cost: Internal Cost: External Cost:	4/29/15 \$24,877,223 \$4,806,877 \$20,070,346	Execution Cost to Date: Internal Cost to Date: External Cost to Date:	\$3,224,034 \$1,109,865 \$2,114,169
Execution Start:	1/1/15	Execution End:	4/6/16
Close-Out	\$200,000		

Estimated Project Cost: \$200,000 Internal Cost: \$150,000 External Cost: \$50,000

Estimated Start: 7/15 Estimated End: 4/16

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Meeting targeted goals.

Recast - KEES IV

Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

+ Project Manager certified in Project Management Methodology

* Updated key information, occurring after this report period.

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Project Manager: Louann Gebhards

Health and Environment, Kansas Department of (KDHE)

Medicaid Information Technology Architecture (MITA) / Medicaid Management Information System (MMIS) Pre-Project II

CITO High-Level Plan Approval: 3/5/13
CITO Detailed Plan Approval 11/21/13
CITO Recast Detailed Plan Approval 9/9/14

Project Cost: \$867,934 (Est. planning, execution, close-out)

LEST. 3 Future Yrs. of Operational Cost: \$0

Execution Project Cost: \$857,934 Execution Cost to Date: \$722,197 Internal Cost: \$197,421 Internal Cost to Date: \$195,882 External Cost: \$660,513 External Cost to Date: \$526,315 **Execution Start:** 8/6/14 Estimated Execution End: 3/6/15 Adjusted Execution End: 5/6/15 Adjusted Execution End: 6/2/15

Funding Source for Project Cost Vendor

State General Fund 10% Cognosante, LLC

Fed. Financial Participation (FFP)–Medicaid 90%

The Kansas Department of Health and Environment-Division of Health Care Finance (KDHE-DHCF) serves as the Medicaid Single State Agency for the State of Kansas, as defined by 45 CFR 205.100. The statutory mission of the agency is to develop and maintain a coordinated health policy agenda that combines effective purchasing and administration of health care with health promotion oriented public health strategies. The powers, duties and functions of the Division are intended to be exercised to improve the health of the people of Kansas by increasing the quality, efficiency and effectiveness of health services and public health programs. KDHE-DHCF currently contracts with Hewlett Packard Enterprise Services (HPES) to operate its Medicaid Management Information System (MMIS) and act as its Fiscal Agent. The current contract expires 6/30/15. KDHE-DHCF needs to conduct the planning necessary to implement a new contract by 7/1/15.

This first project will concentrate on the tasks associated with planning. A second project will follow that will concentrate on either implementing a new MMIS or transferring and enhancing the current Kansas MMIS. As part of the first effort, KDHE is planning to solicit competitive proposals to issue a MITA/MMIS Reprocurement Pre-Project Request for Proposal (RFP) for technical assistance and award a consultant contract.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
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- P Project completed and PIER approved
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- + Project Manager certified in Project Management Methodology

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Medicaid Information Technology Architecture (MITA) / Medicaid Management Information System (MMIS) Pre-Project II (Continued)

MITA/MMIS Pre-Project II – With this project, the State of Kansas seeks to procure a modular MMIS, as well as a Fiscal Agent to support some or all of the MMIS. The modular MMIS must have a focus on Service Oriented Architecture (SOA). Following are KDHE's goals for the modular MMIS:

- Provide information management tools and technical expertise to assist KDHE and its sister agencies in effectively managing the State Medicaid program. Support monitoring the performance of KanCare Managed Care Organizations (MCOs).
- Use a modular approach to create a framework that is aligned with MITA Version 3.0 and supported by a SOA and unified data governance. KDHE expects this modular approach to result in low-risk MMIS compliance and more efficient customer service.
- Meet the CMS Seven Conditions and Standards (7C&S) and promote the use of industry standards for information exchange and interoperability, providing a seamless business services environment for KDHE users

KDHE currently contracts with Hewlett-Packard Enterprise Services (HPES) to operate its MMIS and act as its Fiscal Agent. The current contract expires 1/1/16. In order to get the State of Kansas ready for a new MMIS contract and to work with a new vendor, KDHE needs to conduct the planning necessary to implement a new contract by 2/1/15.

Planned Overall Cost (Cumulative)

\$2,171,020 **Actual Expenditures (Not Cumulative** \$1,272,824

MITA/MMIS Pre-Project I MITA/MMIS Pre-Project II

\$2,171,020

\$867,934

See Above Execution Costs

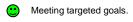
Project Gains

All project metrics including scope, schedule, and risk management have been completed. The schedule had to be adjusted in order to response to the new implementation timeline of the ICD-10 diagnosis code set upgrade.

For the reporting period: This project was recast in September, CITO approval received 9/9/14. Project timeline was extended due to extension of existing HPES (Hewlett Packard Enterprise System) fiscal agent contract through 12/31/2015. Both extensions were driven by the new implementation timeline of the ICD-10 Diagnosis code set upgrade which occurred on 3/28/14 through H.R. 4302 "Protecting Access to Medicare Act of 2014". The agency decided to realign its implementation timelines with the new ICD10 timeline. The realignment resulted in an extension of the Cognosante contract which supports the MITA/MMIS reprocurement project. The delay in the final RFP review and approval through KDHE and CMS channels, resulted in subsequent APD update (#4) that included a timeline extension (through 6/30/15), a second amendment to the Cognosante contract (to add cost proposal review to the bid evaluation report, addition of funding to offset work completed during delay, and extension of the contract through 6/30/15), and funding increase request to offset additional staff time utilized to review the bid proposals received and pay Cognosante for additional cost proposal reviews. The net increase in the budget was \$520,671 and the final deadline of the project and funding is 6/30/15, as approved by CMS 3/30/15.

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Project Stopped/Canceled.

Project completed and waiting for PIER.

I Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

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- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Medicaid Information Technology Architecture (MITA) / Medicaid Management Information System (MMIS) Pre-Project II (Continued)

The remaining deliverables for this project are a Bid Evaluation Report, expected in April 2015 and a Final Contract Draft Scope of Work, due in May 2015. All bids (a total of 4) were returned to KDHE/Division of Purchases on 1/21/15. DHCF and KDADS staff have conducted the initial review of the technical proposals, three of the four vendors accepted invitations to demonstrate their proposed solutions from 3/30-4/1/15. Currently, KDHE/KDADS staff are finalizing the technical evaluation results and in the process of requesting the cost proposals from the Department of Administration. It is anticipated that this project will end 6/30/15 versus the Pre-Project DA518 date of 3/31/15, one quarter later than previously anticipated due to difficulties obtaining CMS approval on the RFP.

Project Status: Project is in Alert status due to schedule overrun of 42%.

Recast

CITO Approval:	9/9/14		
Execution Project Cost:	\$857,934	Execution Cost to Date:	\$722,197
Internal Cost:	\$197,421	Internal Cost to Date:	\$195,882
External Cost:	\$660,513	External Cost to Date:	\$526,315
Execution Start:	8/6/14	Estimated Execution End:	3/6/15
		Adjusted Execution End:	5/6/15
		Adjusted Execution End	6/2/15

Close-Out

Estimated Project Cost:

Internal Cost:	\$10,000		
Estimated Start:	9/14	Estimated End:	10/14
Adjusted Estimated Start:	5/14	Adjusted Estimated End:	6/15

\$10,000

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- Infrastructure Project
- ${f P}$ Project completed and PIER approved
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Health and Environment, Kansas Department of (KDHE)

	WIC SQL Server Project - Infrastructur	·e		
$(\circ \circ)$	CITO High-Level Approval:	1/27/15	Sandy Fry	
	CITO Detailed Level Approval:	3/15/15	•	
	Project Cost:	\$300,917	(Est. planning, execution, close-out)	
+	Est. 3 Future Yrs. of Operational Cost:	\$0	, , , ,	
_	Execution Project Cost:	\$291,125	Execution Cost to Date:	\$0
	Internal Cost:	\$0	Internal Cost to Date:	\$0
_	External Cost:	\$291,125	External Cost to Date:	\$0
	Execution Start:	4/1/15	Execution End:	11/30/15
	Funding Source for Project Cost		Vendor	
	USDA Nutrition Services and Admin. Grant	100%	TBD	

The Woman, Infant and Child Supplemental Nutrition Program (WIC) application is used by the Kansas WIC Program, the Inter Tribal Counsel of Arizona and the New Hampshire WIC Program, which is collectively referred to as the Multi-State Consortium (MSC), presently utilizes the lightweight, compact version of Sybase which does not provide enterprise-level administration tools, monitoring, or architecture capabilities. This project will move the MSC system to Microsoft SQL Server, which is an enterprise level database management system.

SQL Server provides advanced capability that will translate into more effective and efficient use of Database Administrator (DBA) resources, more robust database resource monitoring, better query performance, higher productivity in meeting maintenance and development requirements, better positioning for scalable growth, more efficient backup and disaster recovery functionality, better job scheduling capabilities, and an overall ability to manage multiple databases on a single Virtual Machine (VM) server platform.

For the Reporting Period: Project received detailed-level approved from the CITO on 3/15/15.

Est	nning - COMPLETED imated Project Cost: Internal Cost: External Cost: imated Start:	\$8,150 \$8,150 \$0 11/14	Estimated End:	3/15	
CIT	ecution FO Approval: ecution Cost: Internal Cost: External Cost: ecution Start:	6/5/14 \$291,125 \$0 \$291,125 4/1/15	Execution Cost to Date: Internal Cost to Date: External Cost to Date: Execution End:	\$0 \$0 \$0 11/30/15	
Est	se-Out imated Project Cost: Internal Cost: External Cost: imated Start:	\$1,642 \$1,642 \$0 12/15	Estimated End:	12/15	<u>Return</u> <u>to</u> <u>Index</u>
<u>•</u>	Meeting targeted goals.	C	Caution - Changed scope, or missed targeted more than 10 percent).	goals (by	
	Project Stopped/Canceled.	A	Alert - Changed scope, or missed targeted gos more than 20 percent).	als (by	
\bigstar	Project completed and waiting for PIER.	∇	Project on hold.		
I	Infrastructure Project	\oplus	Recast - Changed scope, or missed targeted of more than 30 percent).	goals (by	
P	Project completed and PIER approved		Reporting insufficient.		
*	Updated key information, occurring after this report period	od. +	Project Manager certified in Project Manageme	ent Methodology	

Information Technology Services, Office of (OITS)

OITS Information Technology Financial Management (ITFM) System

CITO High-Level Approval: 6/20/13 Project Manager: TBD CITO Detailed Plan Approval: 1/2/14

Estimated Project Cost: \$600,000 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost: \$270,000

\$600,000 **Execution Project Cost:** Execution Cost to Date: \$283,822 Internal Cost: \$0 Internal Cost to Date: \$0 External Cost: \$600,000 External Cost to Date: \$283,822 **Execution Start:** 10/14/13 4/28/14 Execution End:

Adjusted Execution End: 7/11/14
On Hold Until: 3/31/15

Funding Source for Project Cost
Clearing Fund (OITS)

Vendor
VMware

The Kansas Office of Information Technology Services (OITS) will be implementing a new internal billing system. The project will also include professional services required to implement it. The tool will help OITS increase the transparency and accuracy of our bills to our customers. It will also streamline many currently manual processes. The result will be quicker turnaround of OITS bills. It also gives us a sophisticated tool to do financial analysis, what-if analysis, and financial modeling. The professional services engagement will provide strategy workshops, solution design, detailed configuration of current and future-state cost models, automation of manual billing processes, integration of data into the tool, custom reporting, testing, and training. ITBM will interface with the current systems and processes OITS uses to produce bills which include but is not limited to KOMAND, SMART, KIRMS, and the soon to be implemented Service Desk system.

For the Reporting Period: Project was put on hold 6/20/14 and remains on hold through the end of 3/31/15. The reason for the project being placed on hold is due to the recent hire of the key position of Chief Financial Officer and the vacancy of the Chief Information Architect position.

Project Status: Project was in alert prior to being placed on hold. A recast plan will be expected upon resumption of the project work.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

OITS Information Technology Financial Management (ITFM) System (Continued)

Planning - COMPLETED			
Estimated Project Cost:	\$0		
Estimated Start:	8/13	Estimated End:	10/13
Execution			
CITO Approval:	1/28/14		
Execution Cost:	\$600,000	Execution Cost to Date:	\$253,822
Internal Cost:	\$0	Internal Cost to Date:	\$0
External Cost:	\$600,000	External Cost to Date:	\$253,822
Execution Start:	10/14/13	Execution End:	4/28/14
		Adjusted Execution End:	7/11/14
		On Hold Until:	3/31/15
Close-Out			
Estimated Project Cost:	\$0		
Estimated Start:	5/14	Estimated End:	5/14

Return to **Index**

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

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AT&T, Cox Communications & AOS

OITS Fund

OITS Depreciation Fund

Information Technology Services, Office of (OITS) (Continued)

OITS Internet Upgrade FY 2015 - Infrastructure CITO Detailed Plan Approval: 12/22/14 Project Manager: Jay Coverdale **Estimated Project Cost:** (Est. planning, execution, close-out) \$2,361,834 Est. 3 Future Yrs. Of Operational Cost: **Execution Project Cost:** \$2,356,014 **Execution Cost to Date:** \$930,638 Internal Cost: \$35,520 Internal Cost to Date: \$12,360 External Cost: \$2,230,494 External Cost to Date: \$918,278 11/10/14 **Execution End:** 7/15/15 **Execution Start:** Funding Source for Project Cost Vendor

The State of Kansas, Office of Information Technology Services, currently provides Internet services to all customers residing on the Kansas Wide Area Information Network (KanWIN). Current usage of the Internet service has exceeded available capacity resulting in degraded service to Agency Staff and applications. To address this issue the Internet Service Provider (ISP) circuits must be upgraded. Also, network equipment linking the ISP circuits to the KanWIN network must be replaced with new equipment that can support the increased capacity. Following the upgrade, new network management tools will be acquired to improve the management and reporting of internet consumption. A vacant FTE position will be filled to provide support, maintenance, and capacity planning for the new tools along with the other network management tools that have been unsupported internally due to the vacancy.

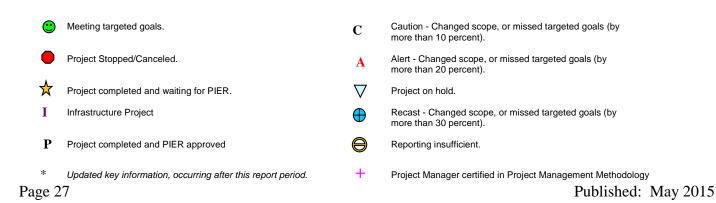
53%

47%

The infrastructure project will include contract services with established contract vendors to upgrade the internet circuits and acquire the necessary hardware and software. All State Agencies connected to the KanWIN network will benefit from this project by improved response time when researching information on the internet and also an increase in productivity (not quantified) resulting from improved Web application response time. This project will provide twice the bandwidth of the existing service, improved reliability from new network equipment, and improved security and management from new tools and feature/functionality. Savings will also be achieved during this project resulting from monthly reoccurring charge reductions from both ISP providers of the internet circuits. These reductions are archived by cost reductions occurring in the marketplace for Internet services.

Project Status: Both vendor-provided circuits have been upgraded and new equipment was installed on 1/25/15. A Request for Information (RFI) was issued in March to determine available software solutions & capabilities to monitor and report utilization for Internet traffic. This RFI closes on 4/6/15. Also hired an full-time equivalent (FTE) position to provide support for network monitoring and measurement tools. Person began employment in March.

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OITS Internet Upgrade (Continued)

Planning - COMPLETED Estimated Project Cost:	\$900		
Internal Cost:	\$900		
Estimated Start:	10/14	Estimated End:	11/14
Execution			
CITO Approval:	12/22/14		
Execution Cost:	\$2,356,014	Execution Cost to Date:	\$930,638
Internal Cost:	\$35,520	Internal Cost to Date:	\$12,360
External Cost:	\$2,320,494	External Cost to Date:	\$918,278
Execution Start:	11/10/14	Execution End:	7/15/15
Close-Out			
Estimated Project Cost:	\$4,920		
Internal Cost:	\$4,920		
Estimated Start:	6/15	Estimated End:	8/15

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- P Project completed and PIER approved

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Investigation, Kansas Bureau of (KBI)

	7			
	Kansas DUI Tracking System (Recor	d and Police In	npaired Drivers – RAPID) III	
	CITO High-Level Approval:	4/10/12	Project Manager: Joe Mandala	
	CITO Detailed Plan Approval	4/26/12		
	CITO Recast II Plan Approval	10/16/12		
	CITO Recast III Plan Approval	7/11/13		
	Project Cost:	\$2,252,043	(Est. planning, execution and closed	out)
+	Est. 3 Future Yrs of Operational Cost:	\$454,500		,
	Execution Project Cost:	\$2,238,440	Execution Cost to Date:	\$2,000,897
	Internal Cost:	\$210,560	Internal Cost to Date:	\$190,145
	External Cost:	\$2,027,880	External Cost to Date	\$1,810,752
	Execution Start:	4/19/13	Execution End:	3/20/15
			Adjusted Execution End:	4/7/15
			Adjusted Execution End	4/30/15
			Adjusted Execution End:	5/19/15
	Funding Source for Project Cost		Vendor	
	State Highway Fund	98%	Analysts International Corporation	
	Record Check Fee Fund	2%	Juliu Juliu	

The project will implement a system to improve the ability of the state to accurately charge and prosecute Driving Under the Influence (DUI) offenders. The system will leverage existing repositories and resources already provided by the Kansas Criminal Justice Information System (KCJIS) data center to help ensure that DUI offenders are appropriately charged and sentenced. The system will provide: 1. Electronic submission of DUI filings and dispositions from courts to the Kansas Bureau of Investigation (KBI) central repository; 2. Courts and prosecutors one-stop access to search a

cross disparate data systems, such as the KBI criminal history and incident/arrest repositories, the Kansas Department of Revenue (KDOR) driver and vehicle data, and the Kansas Department of Transportation (KDOT) crash repository, thereby providing a complete picture of an offender's DUI history; 3. Notification to courts and prosecutors when new information regarding an offender becomes available; 4. Tools for managing data errors and data reporting deficiencies; and 5. Augmentation of the KBI central repository to include additional information needed to support DUI prosecution and sentencing. **RAPID II** – The project was delayed in order to complete a competitive Task Proposal Request (TPR) at the direction of the Division of Purchases. The TPR closed on 7/27/12 and vendor selection was made effective on 8/17/12. **RAPID III** – During the course of developing and reviewing the detailed design document during Q 1 2013, it became apparent that there were significant scope issues with the project. Stakeholder meetings and negotiations with the vendor clarified those issues. This change necessitated a modification of the deliverable list. Because of these modifications, the existing project plan required a new baseline and a recast.

Because of these modifications, the existing project plan required a new baseline and a recast.					
Planned Overall Cost (cumulative)		Actual Expenditures (not cumulative)	Return		
KS DUI Tracking System I	\$2,643,329	\$0	to		
KS DUI Tracking System II	\$2,662,919	\$686,048	Index		
KS DUI Tracking System III	\$2,900,105	See above Execution Cost to Date			
Meeting targeted goals.	C	Caution - Changed scope, or missed targeted goals (by more than 10 percent).			
Project Stopped/Canceled.	A	Alert - Changed scope, or missed targeted goals (by more than 20 percent).			
Project completed and waiting for PIER.	∇	Project on hold.			
I Infrastructure Project	\oplus	Recast - Changed scope, or missed targeted goals (by more than 30 percent).			
P Project completed and PIER approved		Reporting insufficient.			
* Updated key information, occurring after this report p	period. +	Project Manager certified in Project Management Methodology			

Kansas DUI Tracking System (Record and Police Impaired Drivers – RAPID) III (Continued)

Project Gains

KS DUI Tracking System I – Project was delayed.

KS DUI Tracking System II -- During repeated design sessions, scope issues were developed which culminated in a scope clarification. However, work scheduled for later in the project (legislative requirements) was brought forward, and the critical path of the project was not strongly impacted.

For the Reporting Period: Sub Project 2.3: CCH and Courts Integration has proved challenging. A few courts and vendors continue to move forward developing their interfaces. The Message Switch Notification Integration implementation was completed and testing started. Testing of TRS (Crash) began and will continue into next quarter. The vendor is completing the end of the project documents and scheduling the knowledge transfer to be performed next quarter. The project is scheduled to be completed in the second quarter of 2015.

Recast

Subproject I – Core Componen	t - COMPLETED		
CITO Approval:	7/11/13		
Execution Cost:	\$711,605	Execution Cost to Date:	\$778,897
Internal Cost:	\$37,200	Internal Cost to Date:	\$34,378
External Cost:	\$674,405	External Cost to Date:	\$744,519
Execution Start:	4/19/13	Execution End:	12/4/13
		Adjusted End:	12/9/13
Subproject II – Extending CCF	I/Court Integration – (COMPLETED	

CITO Approval:	7/11/13
----------------	---------

Execution Cost:	\$613,407	Execution Cost to Date:	\$588,064
Internal Cost:	\$64,200	Internal Cost to Date:	\$36,295
External Cost:	\$549,207	External Cost to Date:	\$551,769
Execution Start:	7/26/13	Execution End:	7/3/14
Adjusted Start:	8/1/13	Adjusted End:	8/12/14
g .		Adjusted End:	10/8/14

Subproject III – CRASH/KIBRS Integration

CITO Approval:	7/11/13		
Execution Cost:	\$458,465	Execution Cost to Date:	\$494,903
Internal Cost:	\$59,170	Internal Cost to Date:	\$95,678
External Cost:	\$399,295	External Cost to Date:	\$399,225
Execution Start:	2/5/14	Execution End:	1/26/15
Adjusted Start:	2/3/14	Adjusted End:	7/9/14
_		Adjusted End:	4/2/15

Return to **Index**

Meeting targeted g	oals.
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Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

Project completed and PIER approved

Updated key information, occurring after this report period.

\mathbf{C}	Caution - Changed scope, or missed targeted goals (by
	more than 10 percent)

Alert - Changed scope, or missed targeted goals (by more than 20 percent).

 ∇ Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

Project Manager certified in Project Management Methodology

Kansas DUI Tracking System (Record and Police Impaired Drivers – RAPID) III (Continued)

ubproject IV – Message Switch In	tegration		
CITO Approval:	7/11/13		
Execution Cost:	\$317,924	Execution Cost to Date:	\$137,193
Internal Cost:	\$45,190	Internal Cost to Date:	\$21,954
External Cost:	\$272,734	External Cost to Date:	\$115,239
Execution Start:	7/3/14	Execution End:	2/17/15
Adjusted Start:	6/25/14	Adjusted End:	4/7/15
·		Adjusted End:	4/30/15
		Adjusted End:	5/7/15
Subproject V – Knowledge Tra	nsfer and Go-Live		
CITO Approval:	7/11/13		
Execution Cost:	\$137,039	Execution Cost to Date:	\$1,840
Internal Cost:	\$4,800	Internal Cost to Date:	\$1,840
External Cost:	\$132,239	External Cost to Date:	\$0
Execution Start:	1/27/15	Execution End:	3/20/15
Adjusted Start:	2/11/15	Adjusted End:	3/23/15
-		Adjusted End:	4/20/15
Adjusted Start:	3/26/15	Adjusted End:	5/19/15
Close-Out			
Estimated Project Cost:	\$13,603		
Internal Cost:	\$8,000		
External Cost:	\$5,603		
Estimated Start:	3/15	Estimated End:	4/15

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Juvenile Justice Authority (JJA)

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\ \	/

Juvenile Justice Information System (JJIS) Rewrite II

CITO High-Level Approval: 2/21/08 Project Manager: Marilyn Chambers

CITO Revised High-Level Approval: 12/17/09 12/22/09 CITO Detailed Plan Approval: CITO Recast II Plan Approval: 2/28/12

Project Cost: \$622,460 (Planning, execution and closeout)

Est. 3 Future Yrs of Operational Cost: \$246,584

Execution Project Cost: Execution Cost to Date: \$800,519 \$609,566 Internal Cost: \$297,439 \$219,947 Internal Cost to Date: \$580,572 **External Cost:** \$312,127 External Cost to Date: **Execution Start:** 2/13/12 **Execution End:** 12/7/12 Adjusted Execution End: 1/16/13 4/1/13 Adjusted Execution End: Adjusted Execution End 6/30/13 Adjusted Execution End 7/1/13 On Hold Until: 3/31/15

Funding Source for Project Cost Vendor State General Fund 45% 3MV, Inc.

Juvenile Accountability Block Grant

The Kansas Juvenile Justice Authority (JJA) uses four (4) main applications to track and document youth in our system. These applications are the Juvenile Justice Intake and Assessment Management System (JJIAMS), the Juvenile Correctional Facility System (JCFS), the Community Agency Supervision Information Management System (CASIMS) and the Purchase of Services Management database (POSsuM). Each of these applications is reaching the end of life or twilight stage necessitating a single replacement application to incorporate all the functionality of current applications. The project will require input from state, county and local entities and is being done in coordination with Kansas Criminal Justice Information System (KCJIS). The completed re-write of the JJIS application will incorporate the four (4) above mentioned end of life applications. The current applications will continue to be maintained and updated until a time at which the new application has been thoroughly tested and completed. Recast: During Subproject II, the agency faced numerous issues that impacted the project. These included 1) the loss of seven (7) core project staff and difficulty in refilling these positions, 2) initial project scope did not meet the core business need, 3) and staff on the project had not met planned hours due to work required on other projects. These conditions resulted in delaying the production release date for the project. The agency could not make up the variance causing the project to be recast in order to complete the project.

Planned Overall Cost (cumulative) Actual Expenditures (not cumulative) JJIS Rewrite I \$1,800,438 \$2,134,340 JJIS Rewrite II \$2,422,898 See above Execution Cost to Date

Meeting targeted goals.

Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

Project completed and PIER approved

Updated key information, occurring after this report period.

Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).

Alert - Changed scope, or missed targeted goals (by more than 20 percent).

 ∇ Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

Project Manager certified in Project Management Methodology

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Juvenile Justice Information System (JJIS) Rewrite II (Continued)

Project Gains

JJIC Rewrite I – Narrowed scope of project and redefined project goals and outcomes.

JJIS Rewrite II – established process to transfer from legacy system to new system. System tested and passed. Developed user interface and started user testing on ease of use. We began using Business Analysts more effectively by having them define current processes and designing the process in the new system.

For the reporting period: At this time, KDOC has begun the process of creating a plan to complete the project with the utilization of temporary staff acquired through AIC in order to bring this project to resolution. The project will be placed on hold until a final project plan and staffing has been identified.

Project Status: A recast project plan will be required for this project at the time it is removed from hold status.

Recast: Remaining Development through Production Rollout

CITO Approvai:	2/28/12		
Execution Cost:	\$609,566	Execution Cost to Date:	\$800,519
Internal Cost:	\$297,439	Internal Cost to Date:	\$219,947
External Cost:	\$312,127	External Cost to Date:	\$580,572
Execution Start:	2/13/12	Execution End:	12/7/12
		Adjusted Execution End:	1/16/13
		Adjusted Execution End:	4/1/13
		Adjusted Execution End:	6/30/13
		Adjusted Execution End:	7/1/13
		On Hold Until:	3/31/15

Close-Out

Estimated Project Cost: \$12,894 Internal Cost: \$7,894 External Cost: \$5,000

Estimated Start: 12/12 Estimated End: 1/13

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Kansas Criminal Justice Information System (KCJIS)

Kansas eCitation II

CITO High-Level Plan Approval: 10/28/10 Project Manager: Gordon Lansford

CITO Detailed Plan Approval: 3/3/11 CITO Recast II Plan Approval: 1/26/15

\$480,140 Project Cost: (Planning, execution and close-out)

Est. 3 Future Yrs of Operational Cost: \$30,000

Execution Project Cost: \$468,440 Execution Cost to Date: \$4,633 **Internal Cost:** \$96,381 Internal Cost to Date: \$4.633 External Cost: \$372,059 External Cost to Date: \$0 **Execution Start:** 2/6/15 **Execution End:** 1/3/17

Funding Source for Project Cost

State Traffic Record Fund **Analysts International Corporation** 85%

National Highway Transportation Safety

Administration Section 408 Grant 15%

The Kansas Criminal Justice Information System (KCJIS) commissioned this Strategic Plan for the development and implementation of a statewide electronic traffic citation (eCitation) system, with a central traffic citation information repository (central repository) accessible by state, local, and federal agencies, and the public. This eCitation system is an integral part of the statewide Traffic Records Coordinating Committee (TRCC) governed Traffic Records System (TRS) program initiated in 2005 and will integrate with KCJIS. The TRS will be a virtual data warehouse that will provide state and local agencies with the ability to efficiently access traffic data to increase the safety of the motoring public. It will bring together information that is currently housed in separate, isolated repositories at the Kansas Department of Transportation (KDOT), Kansas Highway Patrol (KHP), Kansas Department of Revenue (KDOR), Kansas Bureau of Investigation (KBI), Kansas Department of Health and Environment (KDHE), Kansas Board of Emergency Medical Services (KBEMS) and other agencies. As a vital component of the TRS system, the goal is to implement a statewide eCitation system through which traffic citation data can be collected, analyzed, and distributed accurately, quickly, and cost effectively for the benefit of the public and state, local, and federal agencies. The approach to the eCitation system is consistent with and extends the common vision developed for the TRS. It also reflects the desires, efforts and outcomes of interested state agencies in migrating toward a more accurate, efficient, and cost effective capture and exchange of traffic data through modern technological electronic processes. Through the creation of a statewide eCitation system, KCJIS will transform the capture, storage, exchange and use of traffic citation data from the current mixed system of mostly manual data entry and some electronic storage and exchange to a fully electronic system. **Project received Subproject II Detailed Plan approval on 12/8/11. The adjusted costs removed Master Entity Index (MEI) costs from the project. This work is being performed in a separate project. Recast: Recast plan will complete the System Integration subproject of the original plan.

Planned Overall Cost (cumulative)

Actual Expenditures (not cumulative) Kansas eCitation I \$1,931,522 \$1.156.164

Kansas eCitation II \$480,140 See above Execution Cost to Date

> Return to **Index**

Meeting targeted goals.

Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

Project completed and PIER approved

Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Kansas eCitation II (Continued)

Project Gains

Kansas eCitation I – Detailed design and core technology deployment completed. Production implementation and functional enhancements completed.

For the reporting period: The Kansas e-Cite Sub-Project Recast project plan was approved by the CITO on 1/26/15. The project has kicked-off with work beginning on the Agency Outreach Plan, Agency Data Validation Plan and Agency Technical Integration Plan. Additionally, initial contacts have been made to a group of local enforcement agencies who will be the first agencies integrated into the e-Citation Repository. Progress on the initial tasks must be coordinated with legislative activities, which has impacted resources of team members. The project team is confident that all quarterly deliverables will be met.

Project Status: Project is in Alert status due to a task completion rate of 70%.

Recast			
CITO Approval:	1/26/15		
Execution Cost:	\$468,440	Execution Cost to Date:	\$4,633
Internal Cost:	\$96,381	Internal Cost to Date:	\$4,633
External Cost:	\$372,059	External Cost to Date:	\$0
Execution Start:	2/6/15	Execution End:	1/3/17
Close-Out			
Estimated Project Cost:	\$11,700		
Internal Cost:	\$2,700		
External Cost:	\$9,000		
stimated Start:	1/17	Estimated End:	3/17

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- ${f P}$ Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Labor, Kansas Department of (KDOL)

KDOL Worker's Compensation Digitization Planning Project CITO High-Level Approval: 5/27/14 Project Manager: Sheryl Linton

CITO Detailed Plan Approval: 12/11/14

Project Cost: \$583,620 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost:

Execution Project Cost: \$535,821 Execution Cost to Date: \$88.042 Internal Cost: \$79,800 Internal Cost to Date: \$6,540 **External Cost:** \$81,502 \$456,021 External Cost to Date: Execution Start: 1/6/15 **Execution End:** 9/30/16

Anticipated Funding Source for Project Cost Vendor

Kansas Worker's Compensation Fee Fund 100% WorkComp Strategies LLC

The current Worker's Compensation system is antiquated and consequently results in many inefficient manual, paper-driven processes. KDWC intends to create a paperless system that would improve customer service, reduce administrative costs, and increase operation efficiency. The future system will utilize a web-based user interface. This interface would improve access to the system and case management documents by creating a workflow management system of tasks and documents.

The primary objective of the development project is to create a paperless system. The goals of this paperless system would be to improve customer service, reduce administrative costs, and increase operational efficiency. This paperless system would utilize three tools: electronic transactions, web access, and digital storage.

Project Status: The WC Digitization Planning Project is well underway. The core project team has completed all deliverables for the quarter. The core project team was hit extremely hard with personal losses of family members of the last half of February and the first half of March. Three of our five core team members were impacted and the project experienced a slight set back going into the second quarter that impacted the Gap Analysis and Requirements Analysis deliverable due 4/2/15. Project will be back on track by the end of May.

Planning - 0	COMPLETED
	Dog 1 4 O 4 -

Estimated Project Cost:	\$35,529
Internal Cost:	\$7,980
External Cost:	\$27,549
Estimated Start:	4/14

Estimated End: 1/15

Execution Project Cost:	\$535,821	Execution Cost to Date:	\$88,042
Internal Cost:	\$79,800	Internal Cost to Date:	\$6,540
External Cost:	\$456,021	External Cost to Date:	\$81,502
Execution Start:	1/6/15	Execution End:	9/30/16

Close-Out

Estimated Project Cost:	\$12,270			
Internal Cost:	\$3,990			<u>Return</u>
External Cost:	\$8,280			<u>to</u>
Estimated Start:	9/16	Estimated End:	9/16	Index

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Revenue, Kansas Department of (KDOR)

 \bigvee

DMV Modernization Project

CITO High-Level Plan Approval: 6/21/07 CITO Detailed Plan Approval: 8/13/09

Project Cost: 8/13/09

\$40,326,159

Est. 3 Future Yrs of Operational Cost: \$1,999,832

Project Manager: Toni Roberts

(Planning, execution and close-out)

Execution Project Cost: \$37,454,058
Internal Cost: \$6,841,722
External Cost: \$30,612,336
Execution Start: 8/17/09

Execution Cost to Date: \$27,955,254
Internal Cost to Date: \$4,427,382
External Cost to Date: \$23,527,872
Execution End: 6/29/12
Adjusted Execution End: 12/31/13

Adjusted Execution End: 7/1/13
Adjusted Execution End: 3/31/14
On Hold Until: 3/31/15

Funding Source for Project Cost

Division of Vehicles Modernization Fund 98% 3

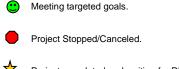
Vehicle Operating Fund 1%
INK Grant 1%

Vendor

3M Corporation

The Division of Vehicles Modernization Project includes integration of three (3) separate systems into one (1) Vehicle system. Our current systems are separate, old mainframe emulation systems that are responsible for vehicle titling, registration, driver's licensing and inventory management for the entire state. Vehicle Systems are the Kansas Department of Revenue's most critical public safety systems and must be available for law enforcement 24 hours a day, seven (7) days a week, and 365 days a year. The three (3) systems scheduled for replacement are the Vehicle Information Processing System (VIPS), the Kansas Driver's License System (KDLS) and the Kansas Vehicle Inventory System (KVIS). VIPS main functions are to process vehicle registration, title, and license plate and permit transactions as well as the collection of fees for all 2.7 million registered vehicles. VIPS is responsible for maintaining title and registration records for use by law enforcement and other motor vehicle agencies. The Division of Vehicles partners with all 105 County Treasurers to provide vehicle services to the citizens of Kansas. All County Treasurer offices use the VIPS to process any vehicle transaction. VIPS was implemented 12/87. Problems exist with the upload and download batch processes to the counties. The system lacks real time capabilities, which leads to delays of up to several days in receiving current registration information. Because of these delays, law enforcement agencies may be operating without correct information. The KDLS contains driving record information on all licensed drivers and allows for issuance of an initial driver's license or Kansas identification card according to Federal and State guidelines. The KDLS is a mainframe and FileNet application that provides a workflow process to maintain and update the driving record. Driving privileges such as restrictions, suspensions, revocations and reinstatements are processed within the KDLS. The KDLS serves all law enforcement officials, courts and other authorized entities. The KVIS is a mainframe application that automates the ordering and tracking of raw materials, plates, decals, 30-day permits, and placards for the State of Kansas. The KVIS provides for the tracking of inventory from purchase order to issuance of tags and decals. Orders for tags and decals are placed on the KVIS. Center Industries Corp. in Wichita, Kansas produces work orders from the KVIS information, and submits invoices to the state after

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Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

+ Project Manager certified in Project Management Methodology

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DMV Modernization Project (Continued)

shipment of tags and decals to the counties. Counties receive tags and decals through an automated program and the KVIS is updated nightly with county receipts and issues, to maintain accurate inventory on-hand counts. The KVIS has functionality for notifying users automatically, when a county is low on inventory. Reports generated by the KVIS ensure purchases are within the annual budget, whether purchases are complete or pending, and whether payments have been completed.

For the reporting period: The DMV Modernization Project continues in a hold status. KDOR is in the process of planning the Drivers' License & Identification, Driver Control and Review (DRIVS) subproject due to conclusion of the contract with 3M.

Project Status: A recast project plan will be required for this project at the time it is removed from hold status.

Planning - COMPLETED Estimated Project Cost: Internal Cost: External Cost: Estimated Start:	\$1,115,418 \$201,619 \$913,799 8/06	Estimated End: Adjusted Estimated End:	8/09 9/09	
Subproject 1 – Titles & Registration CITO Approval: Execution Cost: Internal Cost: External Cost: Execution Start: Adjusted Execution Start:	n, Plates/Decals, In 8/13/09 \$23,766,690 \$2,926,861 \$20,839,829 8/17/09 7/6/09	Execution Cost to Date: Internal Cost to Date: External Cost to Date: Execution End: Adjusted Execution End: Adjusted Execution End:	\$18,318,545 \$1,642,587 \$16,675,958 4/4/12 1/7/13 6/21/13	
Subproject II – Drivers License & I CITO Approval: Execution Cost: Internal Cost: External Cost: Execution Start: Adjusted Execution Start:	dentification, Driv 11/19/09 \$13,687,368 \$3,914,861 \$9,772,507 12/1/09 11/20/09	Execution Cost to Date: Internal Cost to Date: External Cost to Date: External Cost to Date: Execution End: Adjusted Execution End: Adjusted Execution End: Adjusted Execution End: On Hold Until:	\$9,636,709 \$2,784,795 \$6,851,914 6/29/12 12/31/13 7/1/13 3/31/14 3/31/15	
Close-Out Estimated Project Cost: Internal Cost: External Cost: Estimated Start: Adjusted Estimated Start:	\$1,756,683 \$8,551 \$1,748,132 7/12 1/13	Estimated End: Adjusted Estimated End:	7/12 9/13	Return to Index
Meeting targeted goals.	C	Caution - Changed scope, or missed targete more than 10 percent).	ed goals (by	
Project Stopped/Canceled.	A	Alert - Changed scope, or missed targeted g more than 20 percent).	oals (by	
Project completed and waiting for PIER.	∇	Project on hold.		
I Infrastructure Project	\oplus	Recast - Changed scope, or missed targeted more than 30 percent).	d goals (by	
P Project completed and PIER approved		Reporting insufficient.		

Page 38 Published: May 2015

Updated key information, occurring after this report period.

Project Manager certified in Project Management Methodology

Transportation, Kansas Department of (KDOT)

D	Managana	Creators	D	1 4
Document	Management	System	rep	iacemeni

↑ CITO High-Level Approval: 2/26/13 Project Manager: Branden Hall

CITO Detailed Plan Approval: 4/29/14

Project Cost: \$1,300,385 (Est. planning, execution and closeout)

Est. 3 Future Yrs of Operational Cost: \$558,000

\$1,173,620 **Execution Project Cost Execution Cost-To-Date:** \$712,917 Internal Cost: \$39,168 Internal Cost-To-Date: \$33,460 **External Cost:** \$1,134,452 External Cost: \$679,457 5/23/14 **Execution Start:** 7/6/15 Execution End:

Adjusted Execution End: 6/15/15

Funding Source for Project Cost Vendor

State Highway Fund (SHF) 100% Imagesoft, Inc.

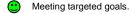
The Kansas Department of Transportation (KDOT) implemented the current document management system (DMS) in 1992. It was a Commercial Off-the-Shelf System (COTS) product from Filenet. At that time, a Request for Proposal (RFP) was issued as part of a bigger project called Records and Workflow Management (RWM). This project encompassed document management, imaging, electronic forms, workflow and electronic signatures. Since 1992, IBM acquired the Filenet Content Services product and has been supporting it. IBM has announced the End of Service (EOS) date of 9/30/14 for the product. This places KDOT in a position of having to replace its Document Management System. This situation has been anticipated and noted in the agency's 3 Year IT Management & Budget Plan. Over the years since, KDOT has placed nearly three and a half million documents in the system and has benefited significantly from the reduction in the cost of storing paper and microfilm. Paper consumes considerable physical space and microfilm suffers from deterioration and the risk of obsolescence of technology to view it.

As these documents have been loaded over the years, the paper and the microfilm have been destroyed and discarded. In addition to these benefits, the document management system has brought about greater efficiencies in staff time to organize, search for and retrieve these documents.

KDOT has a tremendous dependency for day to day administrative, management and engineering operations on these electronically stored documents. There is also a portion of the RWM that KDOT uses to place documents for access by the public and by business partners.

The objectives of the effort involve the steps necessary to acquire a replacement Enterprise Document Management System to be accessed daily by approximately 70 users and available to nearly 1800 internal KDOT users across the state and an unknown amount of public users.

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Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
 - Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Document Management System Replacement (Continued)

For the Reporting Period: During Phase IV discovery sessions, it was discovered the current FileNet security structure would not work with OnBase. Because of this issue, additional time was needed to work with ImageSoft to define a security model for moving forward with the configuration. This did delay the start of Phase IV by five weeks but has not affected any of the additional phases or go-live. ImageSoft has added an extra business analyst to continue moving forward with the additional phases as we completed phase IV. This resource does not add any additional cost to the project but the extended timeline did increase internal resource cost by \$6,000. The project is still on schedule to complete before the end of Q2.

Project Status: Project is in Alert status due to a deliverable completion rate of 77%.

Planning - COMPLETED Estimated Project Cost: Internal Cost: External Cost:	\$124,098 \$8,550 \$115,548		5 (1.4
Estimated Start:	12/12	Estimated End:	5/14
Execution CITO Approval: Execution Cost: Internal Cost: External Cost: Execution Start:	4/29/14 \$1,173,620 \$39,168 \$1,134,452 5/23/14	Execution Cost to Date: Internal Cost to Date: External Cost to Date: Execution End: Adjusted Execution End:	\$712,917 \$33,460 \$679,457 7/6/15 6/15/15
Close-Out			
Estimated Project Cost:	\$2,667		
Internal Cost:	\$2,667		

\$0

7/15

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9/15

Published: May 2015

Meeting targeted goals.

External Cost:

Estimated Start:

- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

Estimated End:

- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

REGENTS

Vendor

TBA

Kansas State University

KSU Converged Infrastructure

Funding Source for Project Cost

State General Fund

\mathbf{A}	CITO High-Level Approval:	3/18/14	Project Manager: Robert Vaile/	Ashley Wondra
1 1	CITO Detailed Plan Approval	6/17/14		
	Project Cost:	\$5,140,135	(Est. planning, execution and cl	oseout)
+	Est. 3 Future Yrs of Operational Cost:	\$78,750		
_	Execution Project Cost	\$5,089,510	Execution Cost-To-Date:	\$5,028,125
1	Internal Cost:	\$84,375	Internal Cost-To-Date:	\$28,125
	External Cost:	\$5,005,135	External Cost-To-Date:	\$5,000,000
	Execution Start:	6/23/14	Execution End:	7/1/15
			Adjusted Execution End:	12/31/15

The objective of the project is to replace the central campus production computer and storage systems and build a disaster recovery site off campus. These components are essential to university operations and have reached or exceeded their end of service lifecycles. Consolidating these systems will result in decreased operational costs, improved systems reliability, and a reduction in administration overhead. The decreased operational costs directly impact the K-State Data Center by using less power and the reliability of K-State systems will be improved by gaining redundant hardware in multiple locations. Additionally, there will be a reduction in administrative overhead due to the automation of work that is currently being done manually. Lastly, the equipment is at end-of-life and is starting to fail. This results in increased maintenance costs to care for the failing equipment and increased staff time to troubleshoot those issues instead of working on new initiatives.

100%

For the Reporting Period: We are making great progress! The networking team is finishing the hardware configuration for the Test and Production instances. Additionally, the databases administrators are working on the first data migration. We are on track to complete the first data migration by 6/5/15. The remaining two data migrations will follow.

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- ${f P}$ Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

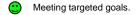
12/15

KSU Converged Infrastructure (Continued)

Project Status: Project is in Alert status due to a schedule overrun of 49%.

Planning - COMPLETED Estimated Project Cost: Internal Cost:	\$45,000 \$45,000		
External Cost: Estimated Start:	\$0 12/12	Estimated End:	5/14
Subproject I CITO Approval:	6/17/14		
Execution Cost: Internal Cost:	\$5,024,131 \$22,500	Execution Cost to Date: Internal Cost to Date:	\$5,025,125 \$28,125
External Cost:	\$5,001,631	External Cost to Date:	\$5,000,000
Execution Start:	6/23/14	Execution End:	12/26/14
Subproject II			
CITO Approval:	Not Yet Requested		фо
Execution Cost: Internal Cost:	\$65,379 \$61,875	Execution Cost to Date: Internal Cost to Date:	\$0 \$0
External Cost:	\$3,504	External Cost to Date:	\$0
Execution Start:	8/13/14	Execution End:	7/1/15
		Adjusted Execution End:	12/31/15
Close-Out			
Estimated Project Cost:	\$5,625		
Internal Cost:	\$5,625		
External Cost:	\$0		
Estimated Start:	7/15	Estimated End:	7/15

12/15



Project Stopped/Canceled.

Adjusted Estimated Start:

Project completed and waiting for PIER.

Infrastructure Project

Project completed and PIER approved

Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).

Adjusted Estimated End:

- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Updated key information, occurring after this report period.

JUDICIAL BRANCH

Office of Judicial Administration

6	•
-	

Judicial Branch Electronic Filing Statewide Implementation Project

CITO Detailed Plan Approval	3/18/15	Project Manager: Steve Berndsen
Project Cost:	\$315,867	(Est. planning, execution and closeout)
Fet 3 Future Vrs of Operational Cost:	\$152.040	

Est. 3 Future Yrs of Operational Cost:

Execution Project Cost	\$315,867	Execution Cost-To-Date:	\$1,801
Internal Cost:	\$32,422	Internal Cost-To-Date:	\$1,801
External Cost:	\$283,445	External Cost-To-Date:	\$0
Execution Start:	3/26/15	Execution End:	4/26/16

Funding Source for Project Cost Vendor **TBD** E-Filing Management 100%

This project will complete the installation of electronic filing statewide in Kansas. Software licenses will be installed in the District Courts per the project schedule. Training of court staff and filers will occur as the licenses are installed across the state. Various stakeholders will participate in the project including the judges and court staff, attorneys, information technology professionals, and administrative staff. Documents will be submitted to the court in electronic format using the electronic filing system.

For the Reporting Period: The project received CITO approval of the detailed plan on 3/18/15. This project is a continuation of the Judicial Branch Electronic Filing Pilot Project and most processes have flowed seamlessly from the pilot project. This project began in the last two weeks of the reporting period and the primary activity for the quarter was training of the courts to be implemented in April. There are no new risks or impediments to completion outlined in the detailed project plan.

Planning -	COMPLETED
------------	------------------

Planning - COMPLETED				
Estimated Project Cost:	\$0			
Internal Cost:	\$0			
External Cost:	\$0			
Estimated Start:	3/15	Estimated End:	3/15	
Execution				
CITO Approval:	3/18/15			
Execution Cost:	\$325,867	Execution Cost to Date:	\$1,801	
Internal Cost:	\$32,422	Internal Cost to Date:	\$1,801	
External Cost:	\$277,250	External Cost to Date:	\$0	
Execution Start:	3/26/15	Execution End:	4/26/16	
Close-Out				
Estimated Project Cost:	\$0			<u>Return</u>
Internal Cost:	\$0			<u>to</u>
External Cost:	\$0			<u>Index</u>
Estimated Start:	4/16	Estimated End:	5/16	
Meeting targeted goals.	C	Caution - Changed scope, or missed targeted g more than 10 percent).	oals (by	
Project Stopped/Canceled.	A	Alert - Changed scope, or missed targeted goal more than 20 percent).	s (by	
Project completed and waiting for PIER.	∇	Project on hold.		
I Infrastructure Project	\oplus	Recast - Changed scope, or missed targeted go more than 30 percent).	oals (by	

Updated key information, occurring after this report period.

Project completed and PIER approved

Project Manager certified in Project Management Methodology

Published: May 2015

Reporting insufficient.

COMPLETED PROJECTS SECTION

Projects in this section have completed the Execution Phase and the quarterly project status reporting requirement. In accordance with ITEC Policy 2530 Project Management, agencies must maintain procedures for conducting lessons learned on IT projects during the formal closing of a project close-out process and prepare a Post Implementation Evaluation Report (PIER). Projects remain in the Completed Projects section until the CITO receives and accepts the PIER.

TERMS

CITO Council - A management group consisting of the three (3) Chief Information Technology Officers

(CITO) representing the Executive, Legislative and Judicial branches of Kansas state

government.

Execution Start - This is the start date on the current CITO approved detailed plan that "triggers" the

beginning of the execution phase. The trigger date is an event (i.e. hardware/software purchase or installation, code development, etc.) identified by the agency. Execution

start is the benchmark for JCIT reporting requirements.

Execution End - This is the end date on the current CITO approved detailed plan. The execution end date

is the benchmark for JCIT reporting requirements.

Project Cost - Planning, execution and close out dollars of a project.

Adjusted - Agency modified schedule and or cost by less than 10%.

PIER - Post Implementation Evaluation Report. The PIER documents the history of a project

and provides recommendations for other projects of similar size and scope.

PIER Final Project Cost: Final Project Costs as reported in the PIER.



Project Stopped/Canceled.

Project completed and waiting for PIER.

I Infrastructure Project

P Project completed and PIER approved

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Caution - Changed scope, or missed targeted goals (by

Project Manager certified in Project Management Methodology

Alert - Changed scope, or missed targeted goals (by

Reporting insufficient.

more than 10 percent).

more than 20 percent).

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 \mathbf{C}

Project on hold.

Updated key information, occurring after this report period.

EXECUTIVE BRANCH

Administration, Department of

Oracle BI Analytics Implementation – Data Warehouse Upgrade II

P CITO Detailed Plan Approval: 9/9/13 CITO Recast Plan Approval: 10/31/13

Project Cost: \$2,063,061 (Est. planning, execution, close-out)

PIER Final Project Cost: \$1,753,408

Execution Start: 10/21/13 Execution End: 2/25/14

PIER Approved: 6/9/14

Oracle BI Analytics, with Oracle Data Integrator and GoldenGate was implemented for the State of Kansas. It aligns SOK with Oracle's strategic direction for addressing business intelligence needs. It is built to improve data load times and accommodate all delete scenarios in the source system. It provides significant delivered content through reports/dashboards (including Public Sector-specific content). It offers SOK the opportunity to be included in the Oracle Early Adopter Program guaranteeing access to Oracle's top developers to improve time-to-resolution for issues encountered during the project and access to Oracle resources to assist in product roll-out to end users.

Healing Arts, Kansas State Board of (KSBOHA)

Licensing/Enforcement Database Application

P CITO Detailed Level Approval: 6/18/13 Project Manager: Todd Standeford (Est. planning, execution, close-out)

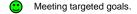
PIER Final Project Cost: \$339,835

Execution Start: 5/27/13 Execution End: 1/28/14

Adjusted Execution End: 4/1/14
Adjusted Execution End: 6/2/14
Adjusted Execution End: 2/6/15
PIER Approved: 3/16/15

The Kansas State Board of Healing Arts replaced their Licensing /Enforcement Database system. The new system provides functionality that was handled by several diverse systems and combined those services into one package that is designed to facilitate the exchange of data. Those services include, but are not limited to, maintaining licensee records of application, renewals and discipline, document storage and links to the appropriate license records, and legal proceedings along with their supporting documentation. Online services include renewals and license verifications. The new system also has the ability to take initial applications online, accept and maintain records for corporate information, record inspections of office based surgery locations and the monitoring of disciplinary requirements.

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Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
 - Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

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Highway Patrol, Kansas

Digital Video Refresh Project – Infrastructure

Project Cost: 6/5/14 Project Manager: Capt. Scott Harrington \$2,230,756 (Est. planning, execution, close-out)

PIER Final Project Cost: \$2,230,799

Execution Start: 5/27/13 Execution End: 1/28/14

PIER Approved: 5/11/15*

The project objectives were to update the KHP's outdated in-car digital video systems statewide while minimizing costs. New systems were required to store video to DVD media rather than server storage. Systems were also required to allow for sharing of video data without need for proprietary software

Information Technology Services, Office of (OITS)

Unified Communications VoIP Project II

CITO Detailed Plan Approval: 5/27/11 Project Manager: Randall White

CITO Recast Plan Approval 6/25/13

Project Cost: \$1,737,513 (Planning, execution and close-out)

PIER Final Project Cost: \$1,240,575

Execution Start: 7/1/13 Execution End: 4/2/14

PIER Approved: 7/22/14

Project was to migrate from the legacy Plexar centrex phone service to the Voice Over IP (VoIP) platform. OITS migrated 10,327 phones in the Topeka-Wichita Campus.

Information Technology Services, Office of (OITS) (Continued)

KanWIN Campus Fiber Expansion

CITO Detailed Plan Approval
Project Cost:

12/4/13 Project Manager: Eric Hollaway
(Est. planning, execution, close-out)

PIER Final Project Cost: \$283,286

Execution Start: 11/22/13 Execution End: 3/14/14

PIER Approved: 5/13/14

The State of Kansas currently houses approximately 1,000 people in four buildings between 8th & Jackson Street and 7th & Jackson Street in Topeka. These buildings connect to the KanWIN network via a metropolitan area network provided by Cox Communications. OITS also has campus owned fiber existing at the corner of 8th & Jackson. This project expanded the Campus Fiber to the 4 buildings mentioned above.

Return to Index

Meeting targeted goals.

Project Stopped/Canceled.

Project completed and waiting for PIER.

I Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

Project Manager certified in Project Management Methodology

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Revenue, Kansas Department of (KDOR)

Kansas Commercial Registration, Alcoholic Beverage Control, Fuel Tax System (K-CRAFTS)

CITO Detailed Plan Approval: 5/9/13

Project Cost: \$3,346,040 (Est. planning, execution and closeout)

PIER Final Project Cost: \$3,558,776

Execution Start: 5/9/13 Execution End: 12/4/14 **PIER Approved:** 1/12/15

H.B. 2557, signed into law in April 2012, made provisions to replace the outdated motor carrier property tax which has been in place since 1956. A feasibility study for Alcoholic Beverage Control Modernization was written, reviewed and approved. An IFTA rewrite feasibility study was written, reviewed and approved. The third project, for rewrite of IRP, also met the standards of a KITO level project and another feasibility study was completed. During these feasibility study reviews, KDOR Directors worked together and determined that there are vendors with integrated products that could meet the needs of all three programs; IRP, IFTA and Alcoholic Beverage Control. It was determined that an integrated project would save the state dollars, resource time, and create much easier reporting and audit capabilities. On 10/1/12 the decision was made to integrate the three separate projects into one.

Transportation, Kansas Department of (KDOT)

Kansas Truck Routing and Intelligent Permitting System (K-TRIPS)

P CITO Detailed Plan Approval: 9/26/11 Project Manager: Wally Ballou (Planning, execution and close-out)

PIER Final Project Cost: \$1,573,904

Execution Start: 10/4/11 Execution End: 5/21/14

Adjusted Execution End: 3/31/14 **PIER Approved:** 5/13/14

In 2007, a report (Vertical Bridge Clearance Data Process; Report No. 3 – Project Recommendations; 9/25/07) was commissioned to evaluate the current permitting system and determine the strengths, weaknesses, and future steps to better serve customers. The results of the report recommended an upgraded permit application site. Specific recommendations included a "self service, Internet-based, auto-routing environment," "an advanced, graphical, mapped-based interface," and "real time access to oversize/overweight permitting, routing and incident data". Once the report was finalized, the state of Kansas approached the trucking community with a proposed increase on specific permits to help fund upgrades and advancements like the proposed K-TRIPS and other future technology advancements. The proposed system will provide those features and more while also allowing the permit process to be more automated.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Public Employees Retirement System, Kansas (KPERS)

2012 Sub HB 2333 – Tier 3 Cash Balance System

12/3/13 CITO Detailed Plan Approval: Project Cost: \$803.800 **PIĚR Final Project Cost:**

\$803,800 **Execution Start:** 1/6/14

Project Manager: Jeanette Branam (Planning, execution and close-out)

12/12/14 **Execution End: PIER Approved:** 3/16/15

KPERS relies on its pension administration system, KITS, to administer benefits while securing confidential information. KPERS has continued to implement KITS incrementally since 2005. This state-of-the-art system has maximum flexibility, automates business functions, maintains reliable information, and provides instant and convenient access to information by KPERS staff, employers and members. The 2012 Legislature passed Sub House Bill 2333, creating a Tier 3 Cash Balance Retirement Plan for new hires beginning January 2015. This project will make the necessary modifications to KPERS' pension administration system to fully integrate the new retirement plan into KITS and maintain the benefits achieved by the KITS project.

REGENTS

Pittsburgh State University (PSU)

PSU Integrated Library System Project (ILS)

CITO Detailed Plan Approval Project Manager: Barbara Herbert 12/17/13 **Project Cost:** \$512,072 (Est. planning, execution and closeout)

PIER Final Project Cost: \$469,313

Execution Start: 1/2/14 **Execution End:** 1/8/15 PIER Approved: 5/11/15*

The Integrated library system (ILS) at Pittsburg State University is used to track library resources and provide access to those resources for library patrons. The ILS is based on a relational database and has an interface for staff and patrons. The Goals of the Pittsburg State University Integrated Library System Project (ILS) were:

- To facilitate and encourage the provision of highly available, consistent, high quality, and high value services to library patrons across the area covered by the libraries of the Pittsburg State University Library Consortium:
- 2. To provide a technology framework upon which new library services can be built and offered;
- 3. To produce long term, overall, sustainable cost of operation advantages for libraries in the PSU Library Consortium and;
- To the greatest possible extent, support open technical standards that facilitate integration of library services and data exchange between library services and external products, i.e., course management system, database vendors, non ILS servers, and other campus services such as GUS (Gorilla User System).

Return to **Index**

Meeting targeted goals. Project Stopped/Canceled. Project completed and waiting for PIER. Infrastructure Project Project completed and PIER approved

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Updated key information, occurring after this report period. Published: May 2015 Page 48

JUDICIAL BRANCH

Office of Judicial Administration

Judicial Branch OJA Filings and Dispositions Data Submission Interface Project

CITO Detailed Plan Approval: 11/15/13 Project Manager: R.J. Smith Project Cost: \$595,000 (Planning, execution and close-out)

PIER Final Project Cost: \$549,316

Execution Start: 12/5/13 Execution End: 9/26/14

PIER Approved: 3/16/15

The Kansas OJA's goals and objectives were to develop and maintain a dynamically available and secure web service client designed to leverage some of the existing hardware and software components available at Kansas OJA.

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- Meeting targeted goals.
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- P Project completed and PIER approved
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6/30/14

PROJECTS WITH PIERS OUTSTANDING

EXECUTIVE BRANCH

Commerce, Department of

Statewide Broadband Project

CITO Detailed Plan Approval: Project Cost:

PIER Final Project Cost:

Execution Start:

6/24/10 Project Manager: Stanley Adams \$1.931.727 (Planning, execution and close-out)

7/1/09 Execution End: 12/31/10 **Execution End: 12/3/10

> Adjusted Execution End: PIER Approved:

The Federal American Recovery and Reinvestment Act (ARRA) legislation passed in 2/09 included grant funding for the collection of broadband-related data as well for planning programs at the state level. This specific grant program, the State Broadband Data and Development (SBDD) Grant Program, was administered by the National Telecommunications and Information Administration (NTIA), U.S. Department of Commerce, and was intended to collect comprehensive and accurate state-level broadband mapping data, develop state-level broadband maps depicting residential and "anchor institution" (school, libraries, public safety organizations, etc.) broadband connectivity, aid in the development and maintenance of a national broadband map, and fund statewide initiatives directed at broadband planning and increased adoption.

Information Technology Services, Office of (OITS)

AVPN Replacement of Legacy Wide Area Network II

CITO Detailed Plan Approval: CITO Recast Plan Approval: 7/26/12

Project Cost: \$1,506,050 (Planning, execution and close-out)

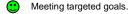
PIER Final Project Cost:

Execution Start: 7/1/12 **Execution End:** 6/30/13

PIER Approved:

The objective of this project was to replace the aging broadband switching and transmission technology network with an AT&T Virtual Private Network (AVPN) technology next generation network. AVPN eliminates the dependence on a particular DLL (Data Link Layer) technology of the frame relay network by transmitting variable-length data packets more efficiently. AVPN is a network service that uses IP multi-protocol label switching to create a private network inside the AT&T network or the "AT&T cloud".

> Return to **Index**



Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

Project completed and PIER approved

Updated key information, occurring after this report period.

Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).

Alert - Changed scope, or missed targeted goals (by more than 20 percent).

 ∇ Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

igoplusReporting insufficient.

Project Manager certified in Project Management Methodology

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PROJECTS WITH PIERS OUTSTANDING

Information Technology Services, Office of (OITS)

Data Domain Hardware Replacement - Infrastructure

CITO Detailed Plan Approval 12/17/13 Project Manager: Bryan Dreiling Project Cost: \$389,422 (Est. planning, execution, close-out)

Pier Final Project Cost:

Execution Start: 12/18/13 Estimated Execution End: 3/14/14

PIER Approved:

This project was a replacement of the current Data Domain storage system with a new, upgrade, and expanded Data Domain storage system. This upgrade was necessary because of increased demand from our state agency customers. This particular storage is used for our backup environment. Both the Department of Administration's Business Intelligence Data Warehouse project and Kansas Department of Health and Environment's Kansas Eligibility and Enforcement System (KEES) have plans to use this system as soon as the upgrade is completed. Without this upgrade, adding these two large projects to the backup environment would not have been possible.

LEGISLATIVE

Legislative

2013 PC Lease Project

CITO Detailed Plan Approval: 6/25/13

Project Cost: \$469,740 (Planning, execution and close-out)

PIER Final Project Cost:

Execution Start: 6/27/13 Execution End: 10/30/13

PIER Approved:

The legislature leases personal computers for staff and legislators on a staggered schedule. The current lease for the personal computers used by the legislative staff expires on 10/31/2013. The staff sections included in this lease were: Legislative Post Audit, Kansas Legislative Research Department, Revisor's Office, Legislative Administrative Services, Legislative Office of Information Services, Chamber Staff, Leadership Staff, Session Office Assistants and Committee Assistants. The primary objective of this project is to replace the pc's that are going off-lease with new pc's that will meet the computing requirements of legislative staff while considering the Total Cost of Ownership (TCO). TCO includes the overall cost of acquiring, maintaining, and supporting the target PC infrastructure and user community over the useful life of the PC, which in this case is a three year lease.

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- + Project Manager certified in Project Management Methodology

APPROVED PROJECTS SECTION

Approved Projects have received high-level CITO project plan approval as outlined in ITEC Policy 2400 r l - Project Approval. Projects are still in the planning or vendor selection phase. Projects are not yet benchmarked for JCIT reporting. Percentage variances outlined in JCIT policy do not apply.

The estimated project cost and timeframes remain as *estimates* until the agency submits a detailed project plan, has it approved by the appropriate CITO and begins the Execution Phase.

TERMS

CITO Council	A management group consisting of the three (3) Chief Information Technology Officers (CITO) representing the Executive, Legislative and Judicial branches of Kansas state government.
Estimated Execution Start	This is the estimated start date on the current CITO approved high level plan that "triggers" the beginning of the execution phase. The trigger date is an event (i.e. hardware/software purchase and or installation, code development, etc). This date remains an estimate until the execution phase begins.
Estimated Execution End -	This is the estimated end date on the current CITO approved high level plan.
Estimated Project Cost -	Estimated planning, execution and close out dollars of a project.
Est. 3 Future Yrs. of Operational Cost -	Three future years of operational/maintenance/ongoing costs after the project is completed.
Funding Source for Project Cost -	This item calls for identification of financing by percentage of funding source.

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EXECUTIVE BRANCH

Children and Families, Kansas Department for (DCF)

Child Support Services System (CSSS) Modernization Planning Project

CITO High-Level Plan Approval: 9/26/2013

Estimated Project Cost: \$972,480 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$0

Estimated Execution Start: 3/26/14 Estimated Execution End: 7/28/15

Funding Source for Project Cost

SGF 34% Federal Match 66%

The CSSS Modernization Planning Project will generate the feasibility study required by DCF management to determine the most cost effective means to meet the needs of CSS program objectives. Should DCF management elect to pursue a new system, based on the results of this study, this project will also generate the documentation required for State and Federal approval of the CSSS Modernization Project to implement a new system. In this regard, the CSS Modernization Planning project, by itself, will have no immediate or independent payback and could result in not choosing to pursue as a larger, much more costly, Modernization project.

Project Status: Tasks associated with this project are on hold until the fourth quarter of SFY 2015 while DCF Executive Management examines its long term IT Strategic Direction. Once Executive Management has reached a decision, DCF will review and resubmit High Level Project Plan documents to KITO.

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HB2015 Project

CITO High-Level Plan Approval: 6/19/14

Estimated Project Cost: \$2,467,454 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$16,578

Estimated Execution Start: 7/3/14 Estimated Execution End: 7/1/15

Funding Source for Project Cost

Social Welfare Fund 34% Federal Match 66%

This project is to modify the DCF KAECSES-CSE (Department for Children and Families, Kansas Automated Eligibility Child Support Enforcement System -Child Support Enforcement) to include non IV-D Child Support collections which are currently being handled by the firm of Young Williams through their management of the Kansas (Child Support) Payment Center.

This work effort is required by Kansas House Bill 2015. This will allow for all Child Support cases (Title IV-D of the Social Security Act and Non-Title IV-D) to be created and stored in one central location.

The child support collections will be distributed pro-rata over all child support debtor's orders.

This work is also required by Federal law mandating the creation of a Federal Case Registry containing all Child Support cases (IV-D and non IV-D) that are issued or modified as reported to the State Case Registry.

KAECSES-CSE will be modified to include non IV-D Child Support information in the database, provide for interfaces with the Kansas Payment Center and district courts as required, modify user interfaces and provide additional reporting functionality to support the non IV-D activities.

For the Reporting Period: Tasks associated with this project remain on hold. DCF Executive Management continues to examine its long term IT strategy and determine the correct prioritization of its short term IT initiatives to achieve its primary objectives with the current funds available.

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Health and Environment, Kansas Department of (KDHE)

KDHE/DHCF MMIS Modernization and Fiscal Agent Operations Takeover Services

Reprocurement Project

CITO High-Level Approval: 9/11/14

Estimated Project Cost: \$96,593,543 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$0

Estimated Execution Start: 6/30/15 Estimated Execution End: 8/30/19

CITO Project Determination: 10/24/11

Funding Source for Project Cost

Federal Financial Participation (Medicaid) 89% State General Fund 11%

The proposed project will allow KDHE-DHCF to develop, enhance and implement an MMIS which is a critical cornerstone of KDHE's overall vision of accessible quality health care services for Kansans at an affordable cost to the State. The modernized MMIS will support KDHE's strategic plans for the increased use of health information technologies and emerging health care initiatives that will improve health care quality, effectiveness, and efficiencies in Kansas. KDHE wants to construct the modernized MMIS in such a way that it is modular and reusable. The Kansas Eligibility and Enforcement System (KEES) and the modernized MMIS will form the basis for the entire enterprise. The estimated project costs include estimated costs for consulting services supporting Internal Verification and Validation (IV&V) and a Project Management Office (PMO).

For the Reporting Period: We continue the Request for Proposal (RFP) process. Bids were received and are being evaluated. Demonstrations were provided by the bidders the last week of March. We plan to make a contract award at the end of June.

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Health and Environment, Kansas Department of (Continued)

KDHE/DHCF State Self Insurance Fund (SSIF) Claims Data Management System

CITO High-Level Approval: 3/4/14 CITO Revised High-Level Plan Approval: 10/27/14

Estimated Project Cost: \$676,420 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost \$397,150

Estimated Execution Start: 12/1/14 Estimated Execution End: 10/19/15

Funding Source for Project Cost

SSIF 100%

The State of Kansas Self-Insurance Fund (SSIF) is a self-insured, self-administered section that manages workers compensation claims and benefits for eligible employees, injured in the course of and arising out of their employment with the State of Kansas. In 1974, the Fund was established under K.S.A. 44-575, *et seq*. Per statute "the state workers compensation self-insurance fund shall be liable to pay: (1) All compensation for claims arising on and after July 1, 1974, and other amounts required to be paid by any state agency as a self-insured employer under the workers compensation act and any amendments thereto;" (44-575). The SSIF is organized and supervised within the State Employee Health Benefits Section, Division of Health Care Finance, Department of Health and Environment (KDHE).

The SSIF uses a claims management information system to report, document, administer and manage an average of 3,000 claims annually. In 2002, SSIF purchased the current risk/claims management computer system which 25 users currently use the system; maintenance is provided by CSC with network support through KDHE.

The present system, while still functional, has become sluggish and cumbersome for the operators. The data tables, particularly payment and transaction data have grown considerably. Notwithstanding functionality, there is growing concern over system limitations, stability and reliability. The SSIF currently has an agreement for service; however, it is tenuous because the support provided has limited expertise with the RiskMaster product.

The purpose of this project is to acquire a replacement workers compensation claims management and support system that will allow the SSIF to perform its critical mission more effectively and efficiently, make sound compensability decisions, prepare timely and accurate payments to parties (claimants, vendors), account for expenses, analyze claims data, provide claims history data to agencies and actuaries, model program changes, forecast utilization patterns and comply with state Division of Workers Compensation policy and directives.

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The SSIF has initiated a Request for Proposal to acquire a system that would allow it to perform the types of reporting, payments and analysis needed. The Procurement Negotiating Committee (PNC) has not yet met to negotiate or to award. SSIF projects the selected proposal will not exceed a \$501,820 threshold (including service support) over a three year span or more than \$40,000 during any fiscal year other than the procurement year.

For the Reporting Period: A detailed plan received CITO approval on 4/20/15*.

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Information Technology Services, Office of (OITS)

Executive Branch Electronic Mail Consolidation CITO High-Level Approval: 4/16/13

Estimated Project Cost: \$773,000 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost \$5,291,730

Estimated Execution Start: 10/1/14 Estimated Execution End: 9/30/16

Funding Source for Project Cost

Clearing Fund (OITS) 100%

Senate Bill 572 authorized the Chief Information Technology Architect (CITA) of the State of Kansas to "evaluate the feasibility of information technology consolidation opportunities." From 6/1/10 to 10/1/10 the CITA facilitated meetings with state agency IT leaders regarding consolidation topics, researched other state governments' IT consolidation initiatives, and had discussions with IT experts Forrester and Gartner. The data obtained was analyzed and used to formulate a list of consolidated strategies and recommendations. Electronic mail was included in the list of recommendations: The State should consolidate into one (1) email solution for all executive branch agencies. The project should occur regardless of any other IT consolidation strategy.

The expected benefits from a consolidated state-wide email shared services are:

- Reduce the State's email support costs with a single managed environment that is less expensive to maintain and support;
- Improve service levels for end users through high availability and disaster recovery capabilities;
- Consolidate specialized services into a smaller footprint requiring lower investment;
- Provide a single statewide address book;
- Provide consistent archival and message retrieval support, and
- Enable enhanced inter-agency and intra-agency collaboration

An Executive Branch committee recommended that Kansas should pursue a cloud-based electronic mail and collaboration system for all executive branch agencies.

Kansas will be the 10th state to move to a cloud-based electronic mail system.

For the Reporting Period: OITS and the selected vendor began the Microsoft Office 365 (O365) engagement with a stakeholder kickoff. Additionally, OITS and the vendor have been engaging agencies to clarify their requirements and better understand their active directory and messaging environments.

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Information Technology Services, Office of (OITS) (Continued)

OITS Kansas Private Government Cloud (Kansas GovCloud) Infrastructure

CITO High-Level Approval: 9/23/13

Estimated Project Cost: \$5,130,000 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost: \$1,500,000

Estimated Execution Start; 7/1/15 Estimated Execution End: To Be Determined

Funding Source for Project Cost

Rates (OITS) 100%

The Kansas Private Government Cloud (Kansas GovCloud) Infrastructure project will lead to savings in a number of different ways. A study conducted with IBM estimated a savings of up to \$10.3 million in storage related costs and up to an estimated savings of \$8.9 million in server related costs over a 5 year period. Annual server variable operating costs could be reduced by up to 43%, substantial acquisition cost savings, reductions, and facilities reductions are also possible over the lifetime of the project.

Additionally, there will be cost avoidance from leveraging our collective buying power, reduce the needs for agencies to individually overbuild their systems, and have more streamlined management of a less complex technical infrastructure.

For the Reporting Period: OITS is working on revised high-level project documents for the Kansas Information Technology Office (KITO) as a result of scope changes determined to be critical to the success of the project.

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- Meeting targeted goals.
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Investigation, Kansas Bureau of

Security Architecture Modernization – Identity Access Management Project (SAM-IAM)

CITO High-Level Approval: 1/12/15

Estimated Project Cost: \$533,840 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost: \$90,000

Estimated Execution Start; 4/8/15 Estimated Execution End: 4/14/16

Funding Source for Project Cost

SGF 16% Traffic Records Coordinating Council 84%

The existing Kansas Criminal Justice Information Services (KCJIS) Security Architecture has been in place essentially unchanged since 1999. This architecture has been robust and strong enough to serve the needs of the KCJIS community and the nationwide law enforcement community (who have a need to access Kansas criminal justice information) over that time. While system upgrades and updates have occurred in the intervening years, the overall architecture has not changed.

With the assistance of a Justice Assistance Grant (JAG), the KBI and KCJIS began the process in SFY2013 of performing a Strategic Assessment of the KCJIS Security Architecture. This assessment was thorough and assisted in the development of a strategic plan, adopted by the KCJIS Committee and currently in the process of implementation in a phased approach. The assessment identified areas of opportunity and necessary adaptation for KCJIS.

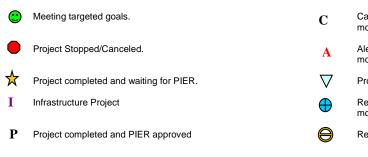
Additionally, KCJIS is involved in several projects designed to improve or provide new information to its users when they are complete. These projects have necessitated an architecture change within KCJIS applications. While the current KCJIS Security Architecture may be sufficient to support the modified KCJIS application architecture, it is unknown to what extent an updated security architecture could provide additional flexibility and opportunity for the KCJIS user base.

The overall management of user and user group rights to applications is performed by an Identity and Access Management (IAM) solution. Previously KCJIS has been limited in its ability to provide services and information to a wide range of user types due to limitations of its IAM solution. Furthermore, the implementation of new applications could be greatly streamlined and simplified with a stronger and more standards-based IAM solution. Local agency ease of use is a primary driver for this change as well.

The assessment, procurement/development, and deployment of a new IAM solution is a critical piece of the overall strategic plan laid out in the previously completed Strategic Assessment of the KCJIS Security Architecture

For the Reporting Period: There have been delays in trying to engage a vendor for the project. We anticipate we will have a vendor onboard within thirty (30) days and begin planning the details of the project to be submitted for approval.

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Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by more than 10 percent).
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- Project Manager certified in Project Management Methodology

Labor, Kansas Department of (KDOL)

KDOL Unemployment Insurance Contact Center IVR Upgrade (IVR Upgrade)

CITO High-Level Approval: 4/22/14

Estimated Project Cost: \$2,113,402 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost: \$386,415

Estimated Execution Start; 5/27/14 Estimated Execution End: 1/16/15

Funding Source for Project Cost

USDOL UI Grant 100%

The current telephony infrastructure that supports the KDOL Contact Center and the Integrated Voice Response (IVR) systems for the Unemployment Insurance program poses considerable risk to KDOL's ability to provide consistent service and claims processing for customers. The current systems are outdated and present an eminent threat of catastrophic failure. This risk represents a serious obstacle for KDOL as it strives to meet its mission of providing responsive services to the workforce of Kansas. This project will make the KDOL Contact Center more reliable and greatly reduce or eliminate the risk of technology failure. In addition, KDOL anticipates that the new IVR system would reduce ongoing maintenance costs.

KDOL has developed a plan to solidify the telephony infrastructure to stabilize operations and to continue to provide consistent unemployment insurance services to the citizens of Kansas. KDOL seeks to upgrade the telephony infrastructure of the Contact Center with the objective of improving efficiency and reliability of Contact Center operations. By eliminating several single points of failure and adding several high availability components, this project is an important step to help the agency to be better able to carry out essential operations in the event of a disaster.

This upgrade will make the KDOL Call Center more reliable. KDOL cannot continue to operate each day with the risk that the Unemployment Insurance Call Center technology will fail. By upgrading the infrastructure that supports the Call Center, KDOL will ensure more reliable service for internal and external customers.

For the Reporting Period: The project was approved by the CITO on 4/22/14. A detailed plan is currently under development.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
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Revenue, Kansas Department of (KDOR)

Commercial Driver Licenses (CDL) Knowledge and Skill Testing System Project

CITO High-Level Approval: 4/20/15

Estimated Project Cost: \$429,094 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost: \$0

Estimated Execution Start; 7/20/15 Estimated Execution End: 4/25/17

Funding Source for Project Cost

2013 CDL Grant Fund 100%

The Division of Vehicles (DOV) intends to implement a solution for driver skill testing to be utilized in approximately thirty-four locations across the State of Kansas. The State's current system is paper based and does not have the functionality to meet all of the Division's needs and leaves the State's testing methods vulnerable to fraud and lack of control. Paper tests also have limited functionality in data tracking and therefore data such as duration of tests, final scores, what employee administered and scored the test is not as reliable or accessible for analysis as would be using all electronic testing equipment.

With this need in mind, the DOV applied for and was awarded the "Commercial Driver's License Program Improvement Grant" for \$826,016.00 in July of 2013. This grant funded two projects - the development of the Kansas Automated Testing System (KATS) application for the knowledge testing and this project, the KDOR Commercial Driver License (CDL) Knowledge and Skill Testing System which includes the development of CDL Skills, an application for testing the CDL Skills portion of DMV Testing, as well as adding additional testing stations for the KATS application. Initially, the plan was to procure a vendor through the RFP process to develop the software solution. After further review, a decision was made to keep the development in-house. This will be accomplished by hiring a developer from Analysts International Corporation (AIC) during the life of this project. The implementation of automated CDL testing via CDL Skills will assist not only the instructor, but also the testee. Virtually eliminating paper tests also negates potential favoritism by automating the randomization of the tests, scoring the test and allows data to be available for question/skill analysis.

For the Reporting Period: *The High Level Plan received CITO approval on 4/20/15*.*

Return to Index

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Revenue, Kansas Department of (KDOR) (Continued)

Taxation Imaging

CITO High-Level Approval: 2/25/15

Estimated Project Cost: \$691,507 (Est. planning, execution, close-out)

Est. 3 Future Yrs. Of Operational Cost: \$146,085

Estimated Execution Start; 11/9/15 **Estimated Execution End:** 1/4/17

Funding Source for Project Cost

SGF 100%

KDOR utilizes Captiva Formware 5.3.1 to identify and extract data, via Optical Character Recognition (OCR) and data entry, from over 200,000 pages of tax forms per month and exports the data to taxation system databases and a content management system. Captiva Formware 5.3.1 is end of life and reaches end of support December 31, 2015. A forms processing and extraction product is integral in the processing of tax forms received by KDOR. From November 1, 2013 to November 1, 2014, KDOR scanned over 5.6 million pages, or 450,000 tax forms. KDOR has designed over 500 tax form templates since implementing OCR software. KDOR is desirous of implementing existing best practices and leading technology for extracting data from forms, while maintaining the high level of service and ease of use expected by the KDOR Channel Management division end users, and ease of supportability desired by Information Services. Additionally, agency goals for KDOR set by the Channel Management division include the timely processing of paper tax returns and vouchers and have 99% of paper sales tax returns processed with ten days of receipt, both of which are facilitated and made possible by forms processing software including OCR.

In lieu of an upgraded OCR solution, KDOR would need to staff a complete data entry division with personnel and data entry client hardware and software. There are cost and time savings associated with continuing to utilize an OCR product. Additionally, the potential evolution of the product to extend to other business functions not currently taking advantage of this technology could increase productivity and efficiencies throughout KDOR.

For the Reporting Period: The High Level Plan was approved by the CITO on 2/25/15.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

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REGENTS

Pittsburgh State University (PSU)

PSU Enterprise Resource Planning (ERP)

CITO High-Level Approval: 9/3/13

Estimated Project Cost: \$2,361,500 (Est. planning, execution and closeout)

Est. 3 Future Yrs of Operational Cost: \$855,000

Estimated Execution Start: 6/1/14 Estimated Execution End: 7/1/15

Funding Source for Project Cost

State General Fund 20% University Reserve Fund 80%

The Pittsburg State University Enterprise Resource Planning (PSU ERP) project will replace the current enterprise system used for human resources, payroll, benefits, time and leave, budget, general ledger functions, accounts payable, travel, asset management, fixed assets, depreciation and reporting.

The core enterprise system at PSU is a UniVerse database written in UniVerse Basic language. The original system was built in 1984. There have been many successes over the years; however, with the advances in technology, we have a system that is outdated and fragile. After much consideration, the university leadership is in agreement that a stable, industry-standard solution that allows for advancement in the areas of emerging technologies and data integrity needs to be identified.

For the Reporting Period: The PSU Enterprise Resource Planning (ERP) Project is in process. We have selected the product that best fits our needs and have begun reviewing their contract. There is still a chance that the University's finances could have an effect on this project moving forward.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- ${f P}$ Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
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- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

PLANNED PROJECTS SECTION

Planned projects are in the conceptual stage and have estimated costs and timeframes. The project estimates listed are rough estimates and are not yet benchmarked for JCIT reporting. Percentage variances outlined in JCIT policy do not apply.

When a project plan is developed for CITO approval, a more accurate estimate will be available. Projects remain in the Planned Projects section until the agency decides whether or not to move forward with the project.

Approximately 95% of the projects in this section are identified in the agencies annual 3 - Year IT Management and Budget Plans, which a part of includes current and three years of long range planning for IT projects, in accordance with K.S.A 75-7210. The other 5% are disclosed through the Division of Purchases, INK, Specifications, Agency notification, etc.

TERMS

CITO Council: A management group consisting of the three (3) Chief Information

Technology Officers (CITO) representing the Executive, Legislative

and Judicial branches of Kansas state government.

Estimated Planning Start: Estimated planning start date for an identified Planned Project.

Estimated Closeout End: Estimated planning end date for an identified Planned Project.

Estimated Project Cost: Estimated planning, execution and close out dollars of a project.

Est. 3 Future Yrs. of Operational Cost: Three future years of operational/maintenance/ongoing costs after

the project is completed.

CITO Project Determination: The date the CITO issues a determination letter to the agency stating

an IT effort is a CITO reportable project.

Anticipated Funding Source for Project Cost: This item calls for identification for forecasted financing by

percentage of funding source.

Meeting targeted goals.

Project Stopped/Canceled.

Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

+ Project Manager certified in Project Management Methodology

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PLANNED PROJECTS EXECUTIVE BRANCH

Children and Families, Kansas Department for (DCF)

DCF Cloud Computing (DCC)

CITO Approval: Not Yet Requested

Estimated Project Cost: To Be Determined (Est. plan, exec, close-out)

Est. 3 Future Yrs. of Operational Cost:

Estimated Planning Start:

Estimated Close-Out End:

CITO Project Determination:

To Be Determined

To Be Determined

To Be Determined

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): The Kansas Private Government Cloud (Kansas GovCloud) infrastructure project will lead to savings in a number of different ways. A study conducted with IBM estimated a savings of up to \$10.3 million in storage-related costs and up to an estimated savings of \$8.9 million in server-related costs over a five-year period. Annual server variable operating costs could be reduced by up to 43 percent. Substantial acquisition cost savings, reductions and facilities reductions are also possible over the lifetime of the project.

DCF is planning this project to coordinate its resources and activities in support of the Kansas Private Government Cloud (Kansas GovCloud) Infrastructure project.

E-Government: This project will have the same E-Government elements as the Kansas Private Government Cloud (Kansas GovCloud) Infrastructure project.

Technical Architecture: This project will have the same technical architecture elements as the Kansas Private Government Cloud (Kansas GovCloud) Infrastructure project.

Project Description and Scope: The scope for this project essentially mirrors the Kansas Private Government Cloud (Kansas GovCloud) Infrastructure project, but is limited to DCF tasks, activities and responsibilities.

Project Status: DCF is primarily undertaking this effort in support of the Kansas Private Cloud Infrastructure project. DCF is currently performing research to determine the agency strategic direction for the Cloud and define the overall scope of this effort. Currently, DCF is in the beginning stages of identifying resources, determining an estimated timeline, and developing a high-level project plan. Once this is complete, DCF will submit a high-level project plan to KITO for review and CITO approval. This is one of many agency initiatives in the discovery stage at this time that will all have some degree of impact on one another.

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- Meeting targeted goals.
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- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

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DCF Enterprise Content Management Assessment (DECMA)

CITO Approval: Not Yet Requested

Estimated Project Cost: To Be Determined (Est. plan, exec, close-out)

Est. 3 Future Yrs. of Operational Cost:

Estimated Planning Start:

Estimated Close-Out End:

CITO Project Determination:

To Be Determined

To Be Determined

To Be Determined

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): DCF is a large State agency with more than 2,500 employees distributed across the state, in more than 35 offices, administering State and Federal programs for Child Support, Economic and Employment, Protection and Prevention and Vocational Rehabilitation for the most vulnerable citizens of Kansas. This size and diversity of our programs provides for a wide range of content management requirements. Currently, DCF is predominately supported by paper processes. Due to the complexity of the agency and its content needs, it is critical that DCF have a comprehensive content management solution.

DCF is planning this project to analyze its current business and technical requirements for a DCF enterprise content management solution and identify a strategic roadmap for implementation of that solution. This assessment will examine the current technical solutions, business processes and requirements to transition from our current paper-driven process to a comprehensive electronic enterprise content management solution.

E-Government: The E-Government elements of this project will be determined as a comprehensive list of requirements are gathered, analyzed and finalized by DCF management.

Technical Architecture: The technical architecture for this project will be determined as part of the scope of the project.

Project Description and Scope: This scope for this project is to analyze DCF current business and technical requirements for a DCF enterprise content management solution and identify a strategic roadmap for implementation of that solution.

Project Status: DCF is currently performing research to determine its strategic Enterprise Content Management direction for the agency and define the overall project scope for this assessment. Currently, DCF is in the beginning stages of identifying resources, determining an estimated timeline, and developing a high-level project plan. This is one of many agency initiatives in the discovery stages at this time that will all have some degree of impact on one another.

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- Meeting targeted goals.
- Project completed and waiting for PIER.

Project Stopped/Canceled.

- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
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- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

DCF Mainframe Application Migration (DMAM)

CITO Approval: Not Yet Requested

Estimated Project Cost: To Be Determined (Est. plan, exec, close-out)

Est. 3 Future Yrs. of Operational Cost:

Estimated Planning Start:

Estimated Close-Out End:

CITO Project Determination:

To Be Determined

To Be Determined

To Be Determined

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): DCF operations primarily depend on legacy mainframe-based computer systems. DCF faces potentially significant increases to the cost of its mission-critical operations due to the rising costs associated with maintaining and supporting these mainframe computer systems and the State's strategic decision to move away from mainframe-based computing.

DCF is planning this project to retire the remainder of its mainframe legacy systems following the Kansas Eligibility and Enforcement (KEES) project implementation. DCF's goal is to migrate the entirety of its systems from the current mainframe environment to another more current and cost-effective platform. With this migration, DCF intends to change the underlying technology only, not the functionality of the system. Fundamental business rules/processes will not change. Once migration to a new platform is complete, DCF plans future subsequent modernization projects to align the systems with current and future business needs.

E-Government: The project is limited in scope to only replacing the underlying technology and will have only E-Government functionality already present in the current DCF applications.

Technical Architecture: The technical architecture for this project will be determined as a part of the scope of the project.

Project Description and Scope: The scope for this project is to migrate the DCF mainframe legacy systems to another more current and cost-effective platform. It will include all programs with legacy mainframe systems remaining after KEES goes live.

Project Status: DCF is researching options to aid in determining a strategic direction and define the overall project scope for mainframe application modernization. DCF has released a Mainframe Code Conversion Request for Information (RFI) and received multiple vendor options for moving applications off the Mainframe environment to server based platforms. The information is being evaluated and will be used to facilitate the agency's decision-making process.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
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- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

DCF Office 365 Implementation (DOI)

CITO Approval: Not Yet Requested

Estimated Project Cost: To Be Determined (Est. plan, exec, close-out)

Est. 3 Future Yrs. of Operational Cost:

Estimated Planning Start:

Estimated Close-Out End:

CITO Project Determination:

To Be Determined

To Be Determined

To Be Determined

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): Senate Bill 272 authorized the Chief Information Technology Architect (CITA) of the State of Kansas to "evaluate the feasibility of information technology consolidation opportunities". From June 6, 2010 to October 1, 2010, CITA facilitated meetings with State agency IT leaders regarding consolidation topics. It also researched other state governments' IT consolidation initiatives and had discussions with IT experts with Forrester and Gartner. Careful analysis of the information gathered led to the formulation of a list of consolidated strategies and recommendations. Electronic mail was one of the leading recommendations resulting from this analysis: The State should consolidate into one email solution for all Executive Branch agencies. The project should occur regardless of any other IT consolidation strategy.

DCF is planning this project to coordinate its resources and activities in support of the Statewide Email Consolidation project.

E-Government: This project will have the same E-Government elements as the Statewide Email Consolidation project.

Technical Architecture: This project will have the same technical architecture elements as the Statewide Email Consolidation project.

Project Description and Scope: The scope for this project essentially mirrors the Statewide Email Consolidation project, but is limited to DCF tasks, activities and responsibilities.

Project Status: DCF is primarily undertaking this effort in support of the Kansas Office 365 Migration project. DCF is currently performing research to determine the agency strategic direction and define the overall scope of this effort. Currently, DCF is in the beginning stages of identifying resources, determining an estimated timeline, and developing a high-level project plan. Once this is complete, DCF will submit a high-level project plan to KITO for review and CITO approval. This is one of many agency initiatives in the discovery stage at this time that will all have some degree of impact on one another.

Return to Index

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
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- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Corporation Commission, Kansas (KCC)

Document Management System

CITO Approval: Not Yet Requested

Estimated Project Cost: To Be Determined (Est. plan, exec, close-out)

Est. 3 Future Yrs. of Operational Cost: To Be Determined **Estimated Planning Start:** To Be Determined Estimated Close-Out End: To Be Determined CITO Project Determination: 3/4/14

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): As always, the Kansas Corporation Commission seeks to improve efficiency and transparency to itself and to its stakeholders. We believe that increasing cross-agency communication through its electronic document management systems, the KCC will improve overall agency division operations and reduce risk issues where eDiscovery and information indexing and accessibility are concerned.

E-Government: This enterprise content management (ECM) system (document management system) will not make the use of the e-government function.

Technical Architecture: The project will adhere to the KCC's approved systems architecture.

Project Description and Scope: This project will quantify, organize and provision the management and storage of all relevant electronic agency documents. Currently there is no such system in place to control, index, or manage document life-cycle processes. A well designed ECM system will greatly improve agency operations and offer preparedness in the event of an eDiscovery request. It is important to note here that the KCC already has a 'docket management system' known as eStar. It is a SQL Server database and a set of frontend management interfaces, and all docket-based filings and pleadings are managed by this electronic system. This new proposed ECM system relates to all other documents produced by the KCC as a result of its day-today operations.

Project Status: This project is tentatively planned. It is in a preliminary analysis stage. A business case will be developed.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Corrections, Kansas Department of (KDOC)

Kansas Juvenile and Adult Correction System (KJACS)

Previously Titled: "Total Offender Activity and Documentation System / Offender Management Information System (TOADS/OMIS)"

CITO Approval: Not Yet Requested

Estimated Project Cost: \$17,000,000-\$22,000,000* (Est. plan, exec, close-out)

Est. 3 Future Yrs. of Operational Cost: \$3,000,000*
Estimated Planning Start: To Be Determined
Estimated Close-Out End: To Be Determined
CITO Project Determination Date: 11/5/07
CITO Project Determination Updated: 1/20/15

Anticipated Funding Source for Project Cost

State General Fund - To Be Determined Grant Funding - To Be Determined

Project Business Objective(s) or Motivator(s): The Department's business objective in replacing TOADS/OMIS/Juvenile Applications is to support the agency's offender reentry and risk reduction efforts in addition to providing enhanced end user productivity capabilities by reducing the effort required to capture, modify and analyze the information related to activities of offender case management. OMIS originated from a purchased package acquired approximately 35 years ago and TOADS was developed approximately 15 years ago. The three main juvenile systems are currently being combined into one. However, that new system will be lacking in several key areas including reentry and risk reduction. Having juvenile and adult information together in one system will allow for our users to see a person's full history and allow for more informed decisions in the case management process. The new system will permit us to create and leverage a robust data model enabling us to enhance our analytical capabilities while adhering to new federal Extensible Markup Language (XML) standards for communications with other criminal justice agencies. It will also be more efficient to use by the agency as well as enable KDOC to realize added functionality. When implemented, the system will provide the lowest possible level of annual recurring costs while enhancing public safety.

E-Government: The vast majority of this information must be secured and will not be available for public access; however, the new system will provide information necessary to populate approved data elements for viewing through our public access web site Kansas Adult Supervised Population Electronic Registry (KASPER) which provides basic information relating to all past and present offenders. This new system will be completely mapped to the new Extensible Markup Language (XML) standard defined by the federal government which is designed to facilitate communications between all criminal justice agencies.

Technical Architecture: This project will leverage web and relational database technologies permitting us to move away from proprietary and inefficient document technologies. We will also be identifying technologies for use in this project which will permit both mobile and disconnected access to the system.

Project Description and Scope: The replacement system will be used throughout the agency to encompass all aspects of managing offenders from Community Corrections through Post Incarceration Supervision.

Project Status: This is a planned project once funding has been secured. Original Project Determination Letter was dated 11/5/07. Updated Project Determination Letter provided on 1/20/15.

Meeting targeted goals.
 Project Stopped/Canceled.
 Project completed and waiting for PIER.

Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

Project Manager certified in Project Management Methodology

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^{*} The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Investigation, Kansas Bureau of (KBI)

Kansas Incident Based Reporting Replacement

CITO Approval: Not Yet Requested

Estimated Project Cost: \$625,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$225,000*
Estimated Planning Start: To Be Determined
Estimated Close-Out End: To Be Determined
CITO Project Determination: 9/24/07

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): An aged Kansas Incident Based Reporting System (KIBRS) system no longer supports the needs of local law enforcement or state and federal agencies requiring incident data. The existing system does not provide timely nor accurate data and is not sufficiently extensible to meet the needs of new collaborative efforts such as N-Dex. The system must be replaced.

E-Government: Through the use of the Internet and electronic communications the KIBRS system will collect comprehensive incident and arrest data that is essential for a comprehensive Central Criminal History Repository. The Criminal History Repository provides timely information to criminal history agencies across the nation, but only when it is coupled with timely incident and intelligence data can it realize its value as an investigative and crime analysis tool.

Technical Architecture: The project will move the state and the Criminal History Repository forward dramatically in the areas of Service Oriented Architecture and the adoption of robust Extensible Markup Language (XML) technologies. It will place Kansas at the leading edge of state Criminal History Repositories and crime analysis capabilities.

Project Description and Scope: All criminal justice agencies in the state of Kansas will have access to new, reliable incident information for crime reporting and analysis. All agencies with directly programmed connections to the existing KIBRS system will be directly affected.

Project Status: This project is an agency priority, but will necessarily remain on the agency backlog until funding is identified.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
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- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

^{*} The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Investigation, Kansas Bureau of (KBI) (Continued)

Livescan Equipment Purchase

CITO Approval: Not Yet Requested

Estimated Project Cost: \$304,690* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$0* **Estimated Planning Start:** 10/15 Estimated Close-Out End: 9/16 CITO Project Determination*: 5/6/15*

Anticipated Funding Source for Project Cost

Grant Funding

Project Business Objective(s) or Motivator(s): The goal of this project is to improve the nation's safety and security by enhancing the quality, completeness, and accessibility of criminal history record information and by ensuring the nationwide implementation of criminal justice and noncriminal justice background check systems. This project will enhance the infrastructure developed to connect criminal history records systems to the state record repository and ensure records are accessible through the Federal Bureau of Investigation's (FBI) records systems.

E-Government: Electronic fingerprint and palm print capture will enhance the accuracy and efficiency of information provided by local law enforcement agencies to the Kansas Bureau of Investigation (KBI). Purchasing ten (10) additional machines for the state of Kansas will allow more counties to instantly provide KBI arrest information into the central repository. It will enhance their ability to update and automate case outcomes from courts and prosecutors in the state criminal history records and FBI's Criminal History File.

Technical Architecture: The Livescan machines which will be purchased are end-point client machines that will connect to the state AFIS system and Computerized Criminal History repository within an already-established architecture.

Project Description and Scope: The grant proposal would allow the purchase of ten new Livescan machines for local agencies in the state of Kansas. In calendar year 2014, KBI received and processed 9,551 manual adult criminal fingerprint cards and 1,739 manual juvenile criminal fingerprint cards. Adding ten machines would ensure that every county in the state has the ability to electronically capture fingerprints and palm prints. Purchasing these machines would allow for electronic fingerprint capture and will ensure that criminal history data is collected quickly and more accurately. KBI would have the ability to receive and process approximately 12,000 criminal fingerprint submissions electronically with the purchase of these ten additional machines. The ten agencies will be identified once funding source is secure.

Project Status: The project is contingent upon federal grant funding. Award determinations have not been made at this time.

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- Meeting targeted goals. Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent). Project Stopped/Canceled. Alert - Changed scope, or missed targeted goals (by more than 20 percent). ∇ Project completed and waiting for PIER. Project on hold. Infrastructure Project Recast - Changed scope, or missed targeted goals (by more than 30 percent). Project completed and PIER approved Reporting insufficient. Updated key information, occurring after this report period.
 - Project Manager certified in Project Management Methodology

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^{*} The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Labor, Kansas Department of (KDOL)

KDOL Workers Compensation Digitization Implementation Project

CITO Approval: Not Yet Requested

Estimated Project Cost: \$8,000,000-\$12,000,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: To Be Determined Estimated Planning Start: 10/16 Estimated Close-Out End: 12/18 CITO Project Determination: 1/12/15

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): The current Workers Compensation system is antiquated and consequently results in many inefficient manual, paper-driven processes. The purpose of this project is to transfer the current processes from paper-based to digital based. The future system will utilize a web-based user interface. This interface would improve access to the system and case management documents by creating a workflow management system of tasks and documents. The agency believes that a new digital system would have the following additional benefits: improved customer service though faster, more accurate response times; reduce administrative costs; and improved operational efficiency. These benefits would be achieved through electronic transitions, web access and digital storage.

E-Government: KDWC intends to utilize e-government to improve customer service through three methods: electronic transactions, web access, and digital document storage.

Technical Architecture: Kansas Department of Labor, Division of Workers Compensation (KDWC) understands and acknowledges that all technologies must be in compliance with the Kansas Statewide Architecture.

Project Description and Scope: The primary objective of this project is to create a paperless system. The goals of this paperless system would be to improve customer service, reduce administrative costs, and increase operational efficiency. This paperless system would utilize three tools: electronic transactions, web access, and digital storage.

Electronic Transaction should replace paper transactions wherever possible. Transactions of this type cover most, but not all, external reporting to the division (one-way transactions). Several division processes could benefit from replacing paper transactions digitally.

Currently up to 50% of all first reports of injury (FROI) and numerous subsequent report of injury (SROI) are submitted to the division through the US mail and electronic fax via a paper form. An electronic data interchange system (EDI) would reduce or eliminate 35,000 to 40,000 paper forms the division processes each

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- Meeting targeted goals. Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent). Project Stopped/Canceled. Alert - Changed scope, or missed targeted goals (by more than 20 percent). ∇ Project completed and waiting for PIER. Project on hold. Infrastructure Project Recast - Changed scope, or missed targeted goals (by more than 30 percent). Project completed and PIER approved Reporting insufficient. Updated key information, occurring after this report period.
 - Project Manager certified in Project Management Methodology

^{*} The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Labor, Kansas Department of (KDOL) (Continued)

KDOL Workers Compensation Digitization Implementation Project (Continued

year. An EDI system would also strengthen the division's statistical and analytical capabilities in researching injury incident and claim cost trends.

In addition, all penalty checks and assessment checks are paper and mailed to the division for processing and deposit. The division currently collects over \$13 million via paper checks annually. These checks must be manually processed and deposited with the Treasurer's office. An electronic funds transfer system would simplify this process and eliminate the potential for error.

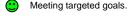
Another area needing an electronic system is in the area of research requests. All research requests come into the division on a paper form (Forms 97 & 98) and a signature of the requesting party is required. Fifty-one (51) requesting entities (e.g., law firms, employers) have signed up to receive their documentation in digital format through a custom built upload/download website (over secure channel requiring user identification and passwords). When the scanned documents are ready for the requestor, staff emails them with the link; the requestor comes to the DOL site, logs on and downloads their documents. All other requesters have their documents sent to them in paper format through U.S. mail. However, through either statutory or regulatory changes, the Director needs to begin to accept digital signatures. This would necessitate that both outbound and inbound documents be digitized.

Web access differs from electronic transactions in that the latter utilize standard data format and transport standards (e.g., Federal Reserve EFT, EDI, NCCI) and are one-way reporting transactions that are stored electronically in KDOL databases. Web access, on the other hand, is based on external customer access through the World Wide Web to the division's workers compensation system to make requests, file digital forms (e.g., ranging from litigation forms to an application for self-insurance or certificate for excess insurance), communicate with division staff about cases or pending business (i.e., two-way transactions), and retrieve documents for download or review. These features would have to be built either as an incremental enhancement to the current Biltmore system or as a fundamental feature of the new web-based workers compensation system.

Web access would rely upon "account self-service." External customer would create and access accounts and perform work within the system. For example, a lawyer could access the system, review relevant case documents, and through a web form request a hearing on behalf of his client instead of filing a paper form. The lawyer would be able to review the case file and immediately verify that the document was filed, and would also be able to use the system to copy opposing counsel on the filing.

Communication would be behind the "firewall" (all external accounts would be controlled through user identification and passwords) and handled through secure messaging. The system would allow what would resemble instant messaging, and would provide for integration with KDOL email system. Finally, digital images of case documents can be placed into case files by KDOL without the need of printing or mailing. Web access to digitized documents is based on scanning and digital storage. This in short, describes web access and differentiates it from the use of electronic transactions.

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Project Stopped/Canceled.

Project completed and waiting for PIER.

I Infrastructure Project

P Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

+ Project Manager certified in Project Management Methodology

Page 74

KDOL Workers Compensation Digitization Implementation Project (Continued)

The highest volume of form submissions consist of request for preliminary and other hearing, filing of motions and other litigation submissions, and the determinations of awards and settlements. These submissions are paper-based and result in numerous physical paper file storage and distribution processes within the division. One phase of this project would identify and eliminate as many of the paper submissions involved in these processes as possible, focusing on the area of dispute management, which is extremely paper-heavy. A webbased system would allow the creation of electronic "forms" by which counsel could request preliminary hearing, file motions, and other submissions directly within the system.

Paper printing and mailing of case documentation, particularly in the dispute management area, are costly and require numerous process "hand-offs." Additionally, many processes, such as hearing scheduling, require inefficient "telephone tag" interactions. Two-way case interactions between KDOL and its customers could take place within a secure environment, through either instant messaging services or "inbox" style email communications. These could integrate with KDOL email system, and could also provide secure status "alerts" to external customers via email. Information could be provided through the web concerning case status, and also allow customers to conduct more efficient case activities. This project would enable the Division to improve these communications by using web-based services. These services would include case record access through secure portals, an email alert system, and a case event calendar.

All legal correspondence is conducted through paper. All paper files are in-house for cases with activity within the last 3 years; for years beyond this date, all records are stored at the Kansas Records Center. Digital storage (i.e., scanning) of these documents would enable these documents to be accessed via a web portal, and would significantly reduce paper storage costs.

With request to digital storage, the division has two scanners within the research unit that scan all paper-submitted FROI (1101-a) forms, settlements, and elections. These scanned images are indexed to claimants, employer, and case transactions within the Biltmore application. Indexing is done by staff through a Kofax scanning software license.

Project Status: KDWC has hired, under a separate project plan (running 4/1/2014 through 9/30/2016), WorkComp Strategies LLC, to assist the Division in planning for the WC Digitization Implementation. WorkComp Strategies LLC will assist with project management and technical advice in constructing an RFP for the implementation phase of the project, which includes: business needs analysis, current system functionality, gap analysis, Request for Information, conceptual system design, baseline requirement, requirements analysis, alternative analysis, cost benefit analysis and feasibility study report, which will result in a high level plan for the implementation phase and RFP for an implementation vendor.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Lottery, Kansas

Sales Force Automation and Electronic Device Deployment

CITO Approval: Not Yet Requested

Estimated Project Cost: \$505,542* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$949,125*
Estimated Planning Start: 2/14
Estimated Close-Out End: 7/15
CITO Project Determination*: 4/27/15*

Anticipated Funding Source for Project Cost

Lottery Funds, GTECH funds received by Lottery

* The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Project Business Objective(s) or Motivator(s): The Kansas Lottery sales force automation (SFA) project will benefit the State of Kansas by increasing sales of Lottery products, thereby increasing transfers to the State General Fund. There are three domains of high-level benefits, and many other business benefits, associated with this development and deployment.

- 1. SFA will make it more efficient for the sales teams to better engage retailers to increase sales.
- 2. SFA will increase our ability to get the right product to the right retailers at the right time with its predictive ordering algorithm.
- 3. SFA also has a Retailer Portal, available 24/7, in forms and formats that will increase our ability to attract larger corporate accounts by giving them billing and related data in the manner needed at the corporate office.

Each of these domains will lead to sales increases thereby increasing the net transfer from the Lottery to the State. Efficiency maximization and cost reductions are also available through SFA deployment. Key areas here include:

- 1. Virtual Visits. With SFA, our sales force will have the ability to virtually visit some retailers from an information-based perspective rather than having to travel to every retailer every time. Although we recognize that human contact is important, the SFA can supplement in-person visits thereby increasing retailer contacts without increasing travel costs.
- 2. More Efficient Task Deployment. Instead of relying on email and telephone calls, each with follow-up to identify when specific tasks have been accomplished, SFA has the capacity to build "To Do" Lists for our sales team. These To Do lists can be pushed out from a central location and can be supplemented on an individual basis. To identify when a state-wide initiative has been completed, we would review the status of those "To Do's" and operate from a more information-rich perspective.
- 3. Enhance Efficiencies in Routing/Re-Routing. Currently our routing methodology relies heavily on paper and physical maps. This tool will give us needed flexibility to streamline the routing and re-routing processes so that we can optimize time spent on revenue generating tasks and reduce the administrative overhead.
- 4. Track progress Toward Goal Achievement; Ensure Agency-Wide Goal Alignment. The ability to produce and monitor key performance metrics will be rich in the SFA environment. Performance Dashboards tracking toward unified goals will be available to retailers in the Retail Portal, to District Managers (our sales team) to compare and contrast their accounts, and to headquarters office to assess overall agency performance.

 \mathbf{C}

Meeting targeted goals.Project Stopped/Canceled.

Project completed and waiting for PIER.

I Infrastructure Project

P Project completed and PIER approved

more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by

more than 10 percent).

more than 30 percent).

Reporting insufficient.

l. + Proj∈

+ Project Manager certified in Project Management Methodology

Caution - Changed scope, or missed targeted goals (by

Alert - Changed scope, or missed targeted goals (by

* Updated key information, occurring after this report period.

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Sales Force Automation and Electronic Device Deployment (Continued)

Our ability to maximize efficiencies and reduce costs contribute to positioning the Kansas Lottery as a more efficient and effective business.

Additional areas of tangible benefits include:

- An ability to attract more corporate accounts to carry Lottery.
 - o More corporate accounts generate more revenue with less marginal expenditure
- Fewer demands from corporate accounts/retailers for special reports or files to be sent.
 - o Drives up efficiency/drives down cost of doing business because with SFA-Retailer Portal those reports are available on-demand.
- Greater independent retailer satisfaction with access to data that could not be previously provided to them, as well as having a more open line of communication from the Lottery via regular news items.
 - Increases customer satisfaction which contributes to customer retention; customer retention has a lower marginal cost of doing business (It costs less to maintain a customer than to develop a customer).
- Reduced burden on Lottery staff as corporate accounts headquarters will have more information available for all their stores and will take the lead in managing the Lottery performance of their stores.
- Increased sales as all retailers gain real-time access to data and other Lottery communications which they can
 utilize to make improvements in their stores independently of Lottery sales efforts (which will be also much
 more effective with the use of the SFA tool).

E-Government: The Kansas Lottery sales force automation project will allow Retailers doing business with the Lottery to have electronic access to their billing statements, inventory status, outstanding stock requests and like information. It will allow District Managers (sales staff) an ability to assist corporate accounts with a level of data customization not available presently. This customized reporting will be available to Retailers on demand and will decrease barriers – perceived or real – experienced in dealing with the Kansas Lottery as a product vendor in the retail environment.

Technical Architecture: The Sales Force Automation project will deploy mobile WI-FI enabled devices to District Managers across Kansas. This will allow the District Managers ("Sales Staff") the ability to work as if sitting at a location in the Topeka headquarters office. They will have access to Lottery-specific forms, information, and policies. This access will streamline processes such as vehicle logs and maintenance, time and leave recording, and, of course, will enhance the transmission of sales information at levels of aggregation ranging from State-wide to one specific retailer location. The SFA itself will be a web-based application. The SFA will have GIS capabilities to map store locations. Security has expressed an interest in the ability to remotely engage GIS location services so that in the event of necessary recovery, the device itself could be located.

Project Description and Scope: This is a Lottery-specific project emphasizing sales and improved customer relationships with Retailers. There also exist correlated benefits in the areas of human resource management and other organizational efficiencies that will result from deployment of the WI-FI- enabled electronic device from which the SFA product will be accessed.

Project Status: This project is currently executing and the Lottery is in process of developing a Detailed Plan in order to meet statutory requirements.

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- ${f P}$ Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Secretary of State, Kansas

Elections and Voter Information System Renewal (ELVIS Renewal)

CITO Approval: Not Yet Requested

Estimated Project Cost: \$535,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$1,750,000*
Estimated Planning Start: 4/15
Estimated Close-Out End: 3/16
CITO Project Determination: 3/17/15

Anticipated Funding Source for Project Cost

To Be Determined

* The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Project Business Objective(s) or Motivator(s): The federal government through the Help America Vote Act (HAVA) requires that the state maintain a centralized voter registration data base. In addition, every county in Kansas requires an election management system in order to conduct both statewide and local elections. Ten (10) years ago, this office conducted a Request for Proposal (RFP) to provision such a system. The resulting system has been in operation since then but the contract will soon expire and must be re-competed.

E-Government: Voter registration and election management systems are highly secure and do not have attributes for e-government utility. We do however provide other services that can indirectly service elements of voter registration such as submission of documents from mobile platforms, ballot information and polling place locations. Such tools however must be isolated from the secure elements of the election management and voter registration functions.

Technical Architecture: The current system is a traditional client/server architecture using an Oracle database. In this instance KSOS owns the hardware, software and maintenance needed to provide the counties with an operational environment. We anticipate the new system will be delivered as "software as a service" (SaaS) system with the vendor providing all services to browser-based workstations with data encrypted at rest and in transition. If SaaS is not offered, we anticipate operating a highly virtualized environment with browser-based workstations, an SQL database, PKI based security. Such an environment would be similar to our current environment with updated servers.

Project Description and Scope: The project basically continues the use of a centralized voter registration and election management system consistent with the functions that have been in use for the past ten years. Organizations involved are predominantly all Kansas counties and the Secretary of State. Other agencies that contribute information necessary to ensuring the voter rolls are properly maintained include Departments of Corrections, Health and Environment, and Revenue.

Project Status: We have begun development of a specification that will become the Request for Proposal (RFP) technical requirements document. We will develop this first within the Office of Secretary of State and later with the counties. We are also developing the detailed KITO project plan and have submitted a request for formation of the Procurement Negotiating Committee.

● Meeting targeted goals.

C Cauti more

Project Stopped/Canceled.

A Alert more

Project completed and waiting for PIER.

I Infrastructure Project

Project completed and PIER approved

* Updated key information, occurring after this report period.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

+ Project Manager certified in Project Management Methodology

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(Est. planning, execution, close-out)

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Transportation, Kansas Department of (KDOT)

CANSYS Replacement (CANSYS)

CITO Approval: Not Yet Requested Estimated Project Cost: \$2,200,000-\$4,400,000*

To Be Determined

Est. 3 Future Yrs. of Operational Cost: **Estimated Planning Start:** SFY 2016 Estimated Close-Out End: SFY 2018 CITO Project Determination: 1/12/15

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): The Control Section Analysis System (CANSYS) holds Roadway Geometric information widely used by KDOT to plan projects and design the highway system as well as report to the FHWA. CANSYS is based on an off-the-shelf software application but includes many KDOT custom functions and reports developed over the last decade. Several KDOT systems share data with the CANSYS database. These include Access Permits, Bridge Office Management System (BROMS), Crew Card, Crossing Inventory Information Management System (CIIMS), Data Warehouse, Enhanced Priority Formula System (EPFS), Kansas Accident Reporting System (KCARS), KanPlan, PONTIS, and WinCPMS.

The CANSYS application went through a major upgrade in 1999/2000 when it was ported from a mainframe application to the current system to bring it into alignment with technologies that were current at the time. Today, CANSYS is at the point we need to consider another major upgrade. Requirements have changed and CANSYS is limited in ability to meet those requirements without significant enhancements.

E-Government: At this time, this system is not planned to have e-government utilization.

Technical Architecture: Will be consistent with KDOT's approved direction for systems architecture, but specifics have not been determined.

Project Description and Scope: A project is underway to collect and document the CANSYS current state and future state requirements. A product of this effort will include the state Feasibility Study Report (FSR) for CITO review and approval.

Project Status: Planned. This project is a part of the Application and Architecture Review / Refresh Program (AARP).

Meeting targeted goals. \mathbf{C} Project Stopped/Canceled. A ∇ Project completed and waiting for PIER. Infrastructure Project Project completed and PIER approved Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

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^{*} The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Transportation, Kansas Department of (KDOT) (Continued)

Capital Inventory Management System (CPIN) Replacement

CITO Approval: Not Yet Requested

Estimated Project Cost: \$300,000-\$600,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: To Be Determined Estimated Planning Start: SFY 2016 Estimated Close-Out End: SFY 2017 CITO Project Determination Date: 9/25/08 CITO Project Determination Updated: 1/12/15

Anticipated Funding Source for Project Cost

To Be Determined

* The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Project Business Objective(s) or Motivator(s): The current Capital Inventory system was custom developed in the mid-1980s. Although this application was upgraded to DB2 in the past, the environment it resides in has become more difficult to support and upgrade. The ability to integrate the information contained within this application with new KDOT applications has become a issue for continued development and KDOT business requirements have changed significantly. This system has undergone several modifications but the design has remained unchanged. New data requirements and business rules continually evolve requiring workarounds for the system. This Capital Inventory system would allow KDOT to address new business needs and allow the agency to expose asset data to new systems.

E-Government: At this time, this system is not planned to have e-government utilization.

Technical Architecture: Will be consistent with KDOT's approved direction for systems architecture, but specifics have not been determined.

Project Description and Scope: The scope of this project would be to replace the existing Capital Inventory System. This system will maintain the inventory of equipment and capital expenditures by category and location. Inventory subsystems include building, land, materials, office equipment, radios, shop equipment, and storage areas. This system will be designed to provide a solution for KDOT agency wide. It has interfaces with multiple KDOT systems and those interfaces will also be addressed to ensure that existing functionality is maintained.

Project Status: Planned. This project is a part of the Application and Architecture Review / Refresh Program (AARP). The original Project Determination Letter was dated 9/25/08. Updated Project Determination Letter provided on 1/12/15.

Meeting targeted goals. Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent). Project Stopped/Canceled. Alert - Changed scope, or missed targeted goals (by more than 20 percent). ∇ Project completed and waiting for PIER. Project on hold. Infrastructure Project Recast - Changed scope, or missed targeted goals (by more than 30 percent). Project completed and PIER approved Reporting insufficient.

Updated key information, occurring after this report period.

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Project Manager certified in Project Management Methodology

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Transportation, Kansas Department of (KDOT) (Continued)

Construction Management System (CMS) Replacement

CITO Approval: Not Yet Requested

Estimated Project Cost: \$3,850,000-5,500,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost:

Estimated Planning Start:

Estimated Close-Out End:

CITO Project Determination Date:

CITO Project Determination Updated:

To Be Determined

SFY 2015

SFY 2018

1/12/15

Anticipated Funding Source for Project Cost

To Be Determined

* The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Project Business Objective(s) or Motivator(s): The current Construction Management System (CMS) was custom developed in the mid-1980s. This application consists of a Contract Management System and Materials Test System which is used in keeping with Federal guidelines and in support of agency construction projects. The CMS application is currently on an architectural platform that is sun-setting and is becoming increasingly difficult and expensive to support and upgrade. In addition, KDOT is looking for opportunities to integrate CMS information with other applications. KDOT business requirements and processes have also changed. This system has undergone modifications but yet the design has remained unchanged. New data requirements and business rules continually evolve requiring workarounds for the system. The CMS is utilized across the state in all KDOT offices and locations. A replacement for CMS would allow KDOT to address new business needs and allow the agency to further the integration of core management information systems.

E-Government: At this time, this system is not planned to have e-government utilization.

Technical Architecture: Will be consistent with KDOT's approved direction for systems architecture, but specifics have not been determined.

Project Description and Scope: The scope of this project is to replace the existing Construction Management System. The new system will be built on current or emerging technologies that will be in alignment with other recently upgraded systems.

Project Status: Project planning is underway. Possible COTS solutions are currently being evaluated. The original Project Determination Letter was dated 9/26/11. Updated Project Determination Letter provided on 1/12/15.

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- ${f P}$ Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

Transportation, Kansas Department of (KDOT) (Continued)

Consumable Inventory Management System (CIMS)

CITO Approval: Not Yet Requested

Estimated Project Cost: \$300,000-450,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: To Be Determined **Estimated Planning Start:** SFY 2015 Estimated Close-Out End: SFY 2016 CITO Project Determination: 9/25/08 CITO Project Determination Updated: 1/12/15

Anticipated Funding Source for Project Cost

To Be Determined

* The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Project Business Objective(s) or Motivator(s): The current Consumable Inventory system was custom developed in the mid-1980s. The software technology (VSAM, CICS, COBOL) utilized to build this application has become functionally obsolete. The primary file structure has proven to be incompatible with new emerging technologies. The ability to integrate the information contained within this application with new KDOT applications has become an issue for continued development. This system is utilized across the state in all KDOT offices and locations. Implementing a new system would allow KDOT to upgrade systems to address changing business needs and allow KDOT to expose the consumable data to new systems.

E-Government: At this time, this system is not planned to have e-government utilization.

Technical Architecture: Will be consistent with KDOT's approved direction for systems architecture, but specifics have not been determined.

Project Description and Scope: The scope of this project is to replace the existing twenty-five (25) year old Consumable Inventory system which is responsible for maintaining inventory locations, stock item descriptions, process receipt issues and transfers. This system would be designed to provide a solution for KDOT's storekeeper's agency wide. This legacy system has interfaces to multiple KDOT systems including Crew Card. Interfaces will be addressed to ensure that existing systems maintain functionality.

Project Status: Project planning is underway and a business case is pending approval by KDOT executive staff. This project is a part of the Application & Architecture Review / Refresh Program (AARP). The original Project Determination Letter was dated 9/25/08. Updated Project Determination Letter provided on 1/12/15.

Meeting targeted goals. Caution - Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent). Project Stopped/Canceled. Alert - Changed scope, or missed targeted goals (by more than 20 percent). ∇ Project completed and waiting for PIER. Project on hold. Infrastructure Project Recast - Changed scope, or missed targeted goals (by more than 30 percent). Project completed and PIER approved Reporting insufficient. Updated key information, occurring after this report period. Project Manager certified in Project Management Methodology

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Transportation, Kansas Department of (KDOT) (Continued)

Equipment Management System (EMS)

CITO Approval: Not Yet Requested

Estimated Project Cost: \$600,000-\$1,200,000* (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost:

Estimated Planning Start:

Estimated Close-Out End:

CITO Project Determination:

To Be Determined
SFY 2017

SFY 2019

1/12/15

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): The EMS system was developed around 1980 utilizing internal staff resources for programming and system development. The current system has many capabilities but also has many limitations. The Shop Management System (SMS) and the Equipment Preventive Maintenance System (EPMS) might be considered subsystems of EMS since they interact closely together. All three systems are located on the mainframe, and the current goal is to move them into a different environment.

KDOT's objective for this project is to either build or purchase a system which will allow more efficient management of KDOT's fleet of equipment. The new system should allow timelier data transfer between systems and reduce duplication of effort. Expected outcomes would include easier reporting, improved preventive maintenance utilization and tracking, and improved budgeting and performance measurement tools.

E-Government: At this time, this system is not planned to have e-government utilization.

Technical Architecture: Will be consistent with KDOT's approved direction for systems architecture, but specifics have not been determined.

Project Description and Scope: The goal of this project is to move all three of the related systems (EMS, SMS, and EPMS) off the mainframe. This will most likely require assessing the relationship between EMS and the other systems, including Crew Card, which uses and passes EPMS data to the Cost Center Feedback (CCFB) system. The project also calls for a review of business rules and processes, defining each system's requirements.

Project Status: Planned. This project is a part of the Application & Architecture Review / Refresh Program (AARP).

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- ${f P}$ Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

^{*} The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

REGENTS

Kansas, University of (KU)

Exchange 2013

CITO Approval: Not Yet Requested

Estimated Project Cost: To Be Determined (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: To Be Determined **Estimated Planning Start:** To Be Determined Estimated Close-Out End: To Be Determined CITO Project Determination: 12/22/14

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): Upgrade of Microsoft Exchange from 2010 to 2013.

E-Government: N/A

Technical Architecture: Microsoft Exchange.

Project Description and Scope: KU Lawrence campus faculty, staff, and students email services.

Project Status: Initial stages of discussion.

Return to **Index**

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- igoplusReporting insufficient.
- Project Manager certified in Project Management Methodology

Kansas, University of (KU) (Continued)

Lync Enterprise Voice Implementation (Lync UC)

CITO Approval: Not Yet Requested **Estimated Project Cost:** To Be Determined (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: To Be Determined **Estimated Planning Start:** To Be Determined Estimated Close-Out End: To Be Determined CITO Project Determination: 12/22/14

Anticipated Funding Source for Project Cost

To Be Determined

Project Business Objective(s) or Motivator(s): Replacement of voice system with Lync Unified Communications and replacement of the Audix voicemail system with Lync Unified Messaging. This will reduce the cost of desktop phones and campus-wide telecommunications costs.

E-Government: N/A

Technical Architecture: The project will implement e911 service on top of the Microsoft Lync architecture already in place.

Project Description and Scope: KU Lawrence campus faculty and staff, enterprise voice service and voicemail.

Project Status: Initial stages of discussion.

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- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- Project completed and PIER approved
- Updated key information, occurring after this report period.

- Caution Changed scope, or missed targeted goals (by \mathbf{C} more than 10 percent).
- Alert Changed scope, or missed targeted goals (by A more than 20 percent).
- ∇ Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- Project Manager certified in Project Management Methodology

Kansas State University (KSU)

Applicant Tracking System (ATS)

CITO Approval: Not Yet Requested

Estimated Project Cost: \$350,000 (Est. planning, execution, close-out)

Est. 3 Future Yrs. of Operational Cost: \$150,000
Estimated Planning Start: 5/15
Estimated Close-Out End: 5/16
CITO Project Determination: 3/30/15

Anticipated Funding Source for Project Cost

K-State Central Funding

* The costs listed are a rough estimate. When a project plan is developed for CITO approval, a more accurate estimate will be available.

Project Business Objective(s) or Motivator(s): Kansas State University recently completed an ambitious university strategic plan setting goals for K-State 2025. As called for in the plan, the university must have efficient, effective, and integrated university human resource processes and services that facilitate the recruitment, retention, and development of a diverse, highly qualified, and high performing workforce and place employees in the right position with the right skill sets at the right time. The Report on Hiring Process Assessment Focus Groups (November 2011) and related briefing materials point out perceived strengths, weaknesses, and priority areas of focus for improvement related to the recruitment and hiring of faculty and unclassified staff. Additionally, there is a need to streamline and automate many hiring related processes and procedures. The University has conducted a Kaizen event (February 2015) and has streamlined the hiring process from start to finish.

Kansas State University seeks to build the necessary human resources capacities, competencies, structures, policies and procedures, best practices, services, and infrastructure needed to attract, recruit, retain, and develop the highly talented, diverse faculty and staff envisioned in 2025. The vision for the ATS project is for Kansas State University to use a nearly paper-free system to manage its recruitment and selection process where:

- The system supports all phases of the process including candidate experience (to include job searching, application, communication, job alerts, etc.), requisition, advertisement, acceptance and screening of applications, evaluating and interviewing applicants, communication with applicants, onboarding, regulatory reporting and records retention.
- The system provides Talent Acquisition (TA) and hiring department staff visibility to documents, status and metrics at every stage in the recruitment process.
- The system supports university's sustainability goals by minimizing the use of physical resources and realizes efficiencies in a streamlined application process for applicants, hiring managers and TA staff.

E-Government: No information provided.

Project completed and waiting for PIER.

Project completed and PIER approved

Meeting targeted goals.

Infrastructure Project

Project Stopped/Canceled.

C Caution - Changed scope, or missed targeted goals (by more than 10 percent).

A Alert - Changed scope, or missed targeted goals (by more than 20 percent).

Project on hold.

Recast - Changed scope, or missed targeted goals (by more than 30 percent).

Reporting insufficient.

* Updated key information, occurring after this report period.

+ Project Manager certified in Project Management Methodology

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Applicant Tracking System (ATS) (Continued)

Technical Architecture: No information provided.

Project Description and Scope: Kansas State University is looking for a complete integrated applicant tracking solution, including software, configuration and installation, integration, testing, implementation, training, and on-going software maintenance and technical support.

Kansas State University requires a system that is user friendly and intuitive. The system should allow job openings to be easily posted and managed. The system should provide search and report capabilities to hiring managers and Talent Acquisition (TA) staff.

Kansas State University requires a system that works for both external and internal hires. All data transmitted in the system, by applicants, employees, hiring managers, and/or TA staff must be encrypted and secure.

Project Status: The project team has submitted an RFP and is waiting on bids from vendors.

- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- Infrastructure Project
- P Project completed and PIER approved
- * Updated key information, occurring after this report period.

- C Caution Changed scope, or missed targeted goals (by more than 10 percent).
- A Alert Changed scope, or missed targeted goals (by more than 20 percent).
- Project on hold.
- Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Reporting insufficient.
- + Project Manager certified in Project Management Methodology

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SYMBOLS



Project meeting targeted goals.



Project completed and waiting for closeout PIER

- P PIER approved.
- C Caution Project has changed scope, or missed targeted goals by more than 10 percent. Reporting to the Joint Committee on Information Technology (JCIT) may be recommended.
- A Alert Project has changed scope, or missed targeted goals by more than 20 percent. Reporting to the Joint Committee on Information Technology (JCIT) may be recommended.
- Project has changed scope, or missed targeted goals by more than 20 percent. Review and report to JCIT and CITO required. Review by 3rd party may be recommended. Symbol can also mean project has been stopped or canceled.
- Project on hold.
 - Recast Changed scope, or missed targeted goals (by more than 30 percent).
- Infrastructure Project.
- Reporting insufficient.
- Project Manager certified in Project Management Methodology.
- * Updated key information, occurring after this report period.
- Meeting targeted goals.
- Project Stopped/Canceled.
- Project completed and waiting for PIER.
- I Infrastructure Project
- P Project completed and PIER approved
- Froject completed and FILIX approved

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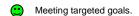
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